

# **Franklin County, Ohio**



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## ***2006 Consolidated Annual Action Plan & Evaluation Report***

**For the U.S. Department of Housing and Urban  
Development**

**CPD Programs**  
**Community Development Block Grant (CDBG)**  
**HOME Investment Partnership Program**  
**Emergency Shelter Grant (ESG)**  
**American Dream Downpayment Initiative (ADDI)**

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## **I. INTRODUCTION**

This is the second annual report on the performance of Franklin County in addressing its Five Year Consolidated Plan goals and objectives for the 2005-2009 planning period. This Consolidated Annual Performance and Evaluation Report, or CAPER, summarizes the County's accomplishments achieved through the use of the entitlement funds allocated it from the U.S. Department of Housing and Urban Development (HUD).

Franklin County is the administrative authority of four HUD entitlement grants: the Community Development Block Grant (CDBG), the HOME Investment Partnership allocation, the American Dream Downpayment Assistance initiative (ADDI) and the Emergency Shelter Grant (ESG).

The CDBG grant fund is used to fund a variety of programs and projects that benefit low- and moderate-income County residents. These projects range from infrastructure improvements and economic development loans and grants, to homeowner rehabilitation programs, public services and fair housing initiatives.

The HOME program funds are used to provide loans and grants to homeowners, to owners of rental property and to nonprofit community housing development organizations for acquisition, rehabilitation and the construction of affordable housing units.

The ADDI program dollars are used to fund the County's Downpayment assistance program that assists low-income residents in becoming homeowners.

The ESG Grant is awarded to the Community Shelter Board who allocates the money to various homeless shelters to support their operations.

During the 2006 grant year, The Franklin County Commissioners expended \$2,735,013.50 in CDBG, HOME, ADDI and ESG funds to meet the County's Consolidated Plan goals.

The Franklin County Commissioners have authorized the Department of Economic Development and Planning to implement these programs. Anyone wishing to comment about the contents of this plan is encouraged to contact Mark Paxson in the Franklin County Department of Economic Development and Planning at 462-5578. Those comments as party to the County's citizen participation process will be forwarded along with this report to the Franklin County Board of Commissioners and the Department of Housing & Urban Development.

A notice of availability of this Consolidated Annual Performance Report was published in The Columbus Dispatch on May 27, 2007. Notices were also mailed to local officials and interested citizens, and copies of the report were placed in suburban public libraries and on the Community Development web site on or about the above referenced date. No comments have been received to date.

## II. SUMMARY OF RESOURCES AND ACCOMPLISHMENTS

For the County HUD program year 2006, beginning April 1, 2006 and ending March 31, 2007, Franklin County received the following funds from HUD:

Community Development Block Grant (CDBG)	\$1,874,991
HOME Investment Partnerships Program (HOME)	909,729
American Dream Downpayment Assistance (ADDI)	23,054
Emergency Shelter Grant (ESG)	<u>80,559</u>
	\$2,888,333

The County also had the additional following funds available for program and project awards in fiscal year 2006:

Prior Year's Reprogrammed, CDBG	\$491,385.00
Prior Year's Reprogrammed, HOME	780,154.00
Program Income, CDBG	78,706.11*
Program Income, HOME	115,333.96
HOME Cash Match	<u>782,652.00</u>
	\$2,248,231.07

\*Program did not realize the program income anticipated; shortfall of \$21,293.89.

In its five year consolidated plan, Franklin County prioritized three areas as being crucial to meeting the community development needs of our urban county. The areas identified through citizen input, demographic study and community research are:

- Affordable Housing Opportunity
- Neighborhood and Target Area Revitalization
- Economic Development and Economic Opportunity

Franklin County specifically funds programs that addresses those needs. In 2006 the County awarded \$3,276,993.45 in grants, which leveraged an additional \$11,997,161 to meet these needs. Table 1, as seen below, offers a breakdown of how Franklin County allocated its available funds and our success in disbursing these funds. In 2006, the County expended \$1,649,673.29 in CDBG funds, \$80,857.75 in ESG funds and \$1,004,482.46 in HOME funds for a total expenditure of \$2,735,013.50.

**Table 1: CDBG, HOME, ADDI, ESG, FY 2006-2007**

Category	Budgets*	Expenditures	Unexpended	% Expended
Administration	479,909.00	386,465.70	93,443.30	81%
Services	240,204.57	203,723.87	36,480.70	85%
Infrastructure	849,202.95	249,202.95	600,000.00	29%
Affordable Housing	2,624,262.24	1,708,143.84	916,118.40	65%
Economic Development	445,205.95	120,205.95	325,000.00	27%
<b>2006 Grant Total</b>	<b>\$4,638,784.71</b>	<b>2,667,742.31</b>	<b>1,971,042.40</b>	<b>58%</b>

\*Budgets include dollars remaining from previous year contracts.

The Franklin County 2005-2009 Strategic Plan goals and objectives on the following pages were established by the county in consultation with the community through its citizen participation process. The matrix summarizes the objectives, targets, and actual results by theme.

<b>THEME ONE: AFFORDABLE HOUSING OPPORTUNITY 5-YEAR OBJECTIVE</b>				
<b>DH2A: Increase the supply of affordable rental housing units for low- and extremely low-income families and individuals outside of areas of poverty and near employment growth areas.</b>				
1. Provide gap financing to for-profit and non-profit developers of rental apartments.	2005	100	300 units of affordable housing;  2005 Project: Chantry Place, HOME	
	2006	0		
	2007			
	2008			
	2009			
	TOTAL	100		
2. Explore, and if applicable, create a Tenant Based Rental Assistance Program.	2005	0	Support 100 Units of assisted housing	
	2006	0		
	2007			
	2008			
	2009			
	TOTAL	0		
3. Provide infrastructure improvements in support of affordable rental housing construction.	2005	35	Construct 150 units of affordable rental housing  2005 Project: Briggsdale (Infrastructure) CDBG	
	2006	0		
	2007			
	2008			
	2009			
	TOTAL	35		
4. Provide supportive housing funds for affordable rental housing.	2005	35	Provide supportive housing funds for	
	2006	0		

	2007		200 rental units.
	2008		2005 Project: Briggsdale (supportive services), HOME
	2009		
	TOTAL	35	
<b>DH1A: Increase the range of housing options and related services for special needs populations (E.G. homeless, elderly, disabled).</b>			
1. Help prevent homelessness and help families and individuals move out of emergency shelter and into transitional housing or permanent housing.	2005	112	500 households assisted.
	2006	926	
	2007		2005 Project: CSB - Homeless Prevention & Transition, CDBG
	2008		
	2009		
	TOTAL	1038	2006 General Fund contribution
2. Contribute to operating support for emergency shelters by the Community Shelter Board.	2005	489	2,000 people assisted.
	2006	665	
	2007		2005-06 Project: Community Service Board - Homeless Families Foundation, ESG
	2008		
	2009		
	TOTAL	1154	
3. Continue “Operating Support” for existing supportive housing (provision of a staff retention housing specialist.)	2005	121	300 households assisted.
	2006	51	
	2007		2005-06 Project: Columbus Housing Network – Retention Specialist, CDBG
	2008		
	2009		
	TOTAL	172	
4. Implement the Rebuilding Lives project by funding nonprofit organizations to develop permanent housing for disabled persons.	2005	53	Develop 50 permanent units.
	2006	44	
	2007		2005-2006 Supported with a general fund contribution to the Rebuilding Lives Project.
	2008		
	2009		
	TOTAL	97	
5. Provide funds to support a Homesharing program where low-income individuals provide services to elderly and/or disable homeowners in exchange for	2005	25	Assist 125 households.
	2006	9	2005-06 Project: NW Counseling Services, CDBG
	2007		
	2008		
	2009		

housing.	TOTAL	34	
6. Provide funds to provide audio enhancement equipment to hearing impaired individuals.	2005	7	Provide services to 30 households.
	2006	7	2005-06 MOBILE, Hearing Enhancement Services, CDBG
	2007		
	2008		
	2009		
	TOTAL	14	
<b>DH2B: Expand the conservation and improvement of existing affordable owner and renter housing.</b>			
1. Provide loans and/or grants to rehabilitate-dwellings of low-moderate income households and abate lead as necessary.	2005	17	Rehab 90 homes.
	2006	19	2005-06 Project: Mid Ohio Regional Planning Commission - Single Family Rehabilitation, HOME
	2007		
	2008		
	2009		
	TOTAL	36	
2. Provide loans and/or grants for urgent repairs to enable low-income and extremely low-income homeowners to remain in their homes.	2005	14	Perform 75 urgent repairs.
	2006	29	2005-06 Project: Urgent Need Repair, CDBG
	2007		
	2008		
	2009		
	TOTAL	43	
3. Provide loans and/or grants for handicapped accessibility repairs to enable low-income and extremely low-income tenants and homeowners to remain in their	2005	5	Rehab 25 handicapped units
	2006	5	2005-06 Project: Urgent Need Handicapped Accessibility, CDBG
	2007		
	2008		
	2009		

homes.	TOTAL	10	
4. Provide grants for low-income and extremely low-income homeowners for sewer repairs.	2005	16	Perform 75 sewer repairs
	2006	5	2005-06 Project: Urgent Need Sewer Repair, CDBG
	2007		
	2008		
	2009		
	TOTAL	21	
5. Expand and preserve the supply of affordable rental housing throughout Franklin County.	2005	562	Facilitate the expansion and preservation of 2000 units of affordable housing.
	2006	100	2005-06 Project: Housing Advisory Board, CDBG
	2007		
	2008		
	2009		
	TOTAL	662	
<b>DH2C: Increase opportunities for low- and moderate- income households to become and remain homeowners.</b>			
1. Enable moderate-income families to buy their first home.	2005	10	Assist 50 households in purchasing their first home.
	2006	12	
	2007		2005-06 Project: Columbus Housing Partnership, Down Payment Assistance, HOME
	2008		
	2009		
	TOTAL	22	
2. Prepare moderate income families to purchase their first homes through homebuyer counseling culminating in their receipt of homebuyer certificates.	2005	7	Issue 50 homebuyer certificates
	2006	10	2005-06 Project: Columbus Housing Partnership – Homebuyer Counseling
	2007		
	2008		
	2009		
	TOTAL	17	
3. Enable low and moderate income families to affordably access public water and/or sewer systems.	2005	43	1000 low-moderate income households get sewer and/or water.
	2006	127	
	2007		2005-06 Project: Water Quality Partnerships, CDBG
	2008		
	2009		
	TOTAL	170	



<b>DH1B: Ensure equal access to housing.</b>			
1. Provide fair housing services to the community.	2005	4888	Assist 25,000 individuals (first time & returns) with housing services. Complete a new Analysis of the Impediments to Fair Housing study.
	2006	3991	
	2007		
	2008		
	2009		
	TOTAL	8,879	2005-06 Project: Columbus Urban League, Fair Housing Services, CDBG (activities include completing a new Impediments to Fair Housing Study in 2007.)
2. Provide Foreclosure Prevention Services to Central Ohio	2005	0	Provide informational and referral services to 1,000 households.  2006 Columbus Housing Partnership, Foreclosure Prevention, CDBG
	2006	130	
	2007		
	2008		
	2009		
	TOTAL		
<b>THEME TWO: NEIGHBORHOOD &amp; TARGET AREA REVITALIZATION 5-YEAR OBJECTIVES</b>			
<b>SL3A: Upgrade to current standards sanitary sewer, water, storm, sewers and/or streets with curbs and gutters and sidewalks within identified Target Areas.</b>			
1. Upgrade streets, curbs and gutters, sidewalks, water and sewer lines and install or replace storm sewers to accommodate increased	2005	0	Complete 5 such infrastructure Projects.
	2006	0	
	2007		
	2008		
	2009		

runoff from development.	TOTAL	0	
2. Redevelop/develop Water Quality Partnership township target areas with wastewater environmental problems by constructing sewer mains.	2005	0	Complete 6 such infrastructure projects.  2005 Project – Harrisburg  2006 Projects – Leonard Park, Oakland Park & Darbydale
	2006	3	
	2007		
	2008		
	2009		
	TOTAL	3	
<b>SL3B: Repair and replace deteriorated infrastructure in older cities, townships, and village centers and address neighborhood needs within identified Target Areas.</b>			
1. Replace streets, curbs and gutters, sidewalks, water and sewer lines and install or replace storm sewers to accommodate increased runoff from development.	2005	5	Complete 10 such infrastructure projects.  2005 Projects: Reynoldsburg; Prairie Township; Grove City’ Clinton Township & Whitehall, CDBG
	2006	0	
	2007		
	2008		
	2009		
	TOTAL	5	
2. Provide incentives for construction and/or rehabilitation of recreational and/or public facilities.	2005	1	Construct/rehab. 2 such facilities.  2005 Project: Urbancrest – YMCA, CDBG
	2006	0	
	2007		
	2008		
	2009		
	TOTAL	1	
<b>SL1A: Provide technical and financial assistance to community based organizations in order to address neighborhood needs.</b>			
1. Support the development of CHDO capacities.	2005	2	Provide 15 annual operating funds allocations to CHDOs.  2005-06 Project: CHDO Development & Support program
	2006	2	
	2007		
	2008		
	2009		
	TOTAL	4	
2. Monitor the development of CHDOs receiving County HOME	2005	2	Perform 15 annual assessments of CHDOs which include capacity
	2006	2	

funds.	2007		building suggestions.  2005-06 Project: Community Development Collaborative of Columbus, CHDO Monitoring
	2008		
	2009		
	TOTAL	4	
<b>THEME THREE: ECONOMIC DEVELOPMENT &amp; ECONOMIC OPPORTUNITY 5-YEAR OBJECTIVES</b>			
<b>E03A: Help low-income residents obtain and keep jobs that match their interests and potential.</b>			
1. Provide loans to low and moderate individuals to create and expand micro-enterprises.	2005	12	Create or retain 50 jobs through the loans.  2005-06 Project: Economic & Community Development Institute, Microenterprise Loans
	2006	26	
	2007		
	2008		
	2009		
	TOTAL	38	
2. First Source Hiring Agreement link low-income residents to high growth job markets.	2005	24	Serve 100 low-income individuals through the entering into of First Source Hiring Agreements with businesses.
	2006	17	
	2007		
	2008		
	2009		
	TOTAL	41	
<b>E03B: Promote thriving small and emerging businesses.</b>			
1. Provide gap financing to businesses that create new job opportunities caused by expansion funding.	2005	16	50 jobs created and 150 jobs retained (total of 200) through the Franklin County Growth fund.  2005-06 Project: Community Development Capital Corporation, Franklin County Growth Fund
	2006	1	
	2007		
	2008		
	2009		
	TOTAL	17	
<b>E01A: Create a competitive business environment in low-income and targeted areas that generates employment, business growth and consumer services.</b>			
1. Promote development within	2005	0	Create and/or retain 1,500 jobs.
	2006	582	

Community Reinvestment Areas and Enterprise Zones within Franklin County	2007		(2006: Canal/Vause CRA: 300; Pinnacle 160; TS Tech: 122.)
	2008		
	2009		
	TOTAL	582	
<b>E01B: Increase low-income individuals’ access to regional job markets and locations.</b>			
1. Facilitate the placement of jobs adjacent to where low-income individuals can access them.	2005	0	Facilitate 3 projects that result in the citing of businesses adjacent to low-income residential areas.  (2006: Lockburne.)
	2006	1	
	2007		
	2008		
	2009		
	TOTAL	0	

Listed below is a summary of the above matrix by priority need, including specific objectives and outcomes.

Franklin County Ohio, Summary of Specific Housing & Community Development Objectives for the Consolidated Plan timeframe 2006-2009:

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**Priority Need: Housing**

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Specific Objective: DH2A01. Provide gap financing to for-profit and non-profit developers of rental apartments.

Outcome: Resulting in the development of 300 affordable housing units.

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Specific Objective: DH2A02. Initiate a Tenant Based Rental assistance program.

Outcome: Provide rental assistance to 100 supportive housing units.

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Specific Objective: DH2A03. Provide infrastructure improvements in support of affordable rental construction.

Outcome: Construct 150 units of affordable rental housing.

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Specific Objective: DH2A04. Provide supportive housing funds for affordable rental housing.

Outcome: Provide supportive housing funds for 200 rental units.

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Specific Objective: DH1A01. Help prevent homelessness and help families and individuals move out of emergency shelters and into transitional or permanent housing.

Outcome: Assist 450 households.

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Specific Objective: DH1A02. Provide operating support to emergency shelters by way of the

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Community Shelter Board.  
Outcome: Assist 6,500 individuals.

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Specific Objective: DH1A03. Provide operating support to supportive housing initiatives (provision of a staff retention specialist.)  
Outcome: Assist 600 households.

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Specific Objective: DH1A04. Increase the number of permanent housing units for the disabled through the implementation of the Rebuilding Lives project.  
Outcome: Develop 50 permanent housing units for the disabled.

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Specific Objective: DH1A05. Provide funds to support a Homesharing program where low-income individuals in exchange for housing, provide elderly and disabled homeowners with housekeeping and home upkeep services.  
Outcome: Assist 125 households.

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Specific Objective: DH1A06. Provide funds to provide audio enhancement equipment to hearing impaired individuals.  
Outcome: Provide services to 30 households.

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Specific Objective: DH2B01. Provide loans and/or grants to rehabilitate dwellings of low-moderate income households, including lead abatement.  
Outcome: Rehabilitate 90 homes.

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Specific Objective: DH2B02. Provide loans and/or grants for urgent repairs to enable low-income and extremely low-income homeowners to remain in their homes.  
Outcome: Perform 75 urgent repairs.

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Specific Objective: DH2B03. Provide loans and/or grants for handicapped accessibility repairs to enable low-income and extremely low-income disabled tenants and homeowners to remain in their rental units or homes.  
Outcome: Perform 25 handicapped repairs.

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Specific Objective: DH2B04. Provide grants for low-income and extremely low-income homeowners for sewer repairs.  
Outcome: Perform 75 urgent sewer repairs.

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Specific Objective: DH2B05. Expand and preserve the supply of affordable rental housing units throughout Franklin County.  
Outcome: Facilitate the expansion and preservation of 2,000 units of affordable County housing.

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Specific Objective: DH2C01. Enable moderate income families to purchase a home.  
Outcome: Assist 50 households in becoming homeowners.

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Specific Objective: DH2C02. Prepare moderate income families to purchase their first homes through homebuyer counseling classes.

Outcome: Issue 50 homebuyer graduation certificates.

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Specific Objective: DH2C03. Enable low and moderate income families to affordably access public water and/or sewer systems.

Outcome: Assist 1000 households to access water and/or sewer systems.

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Specific Objective: DH1B01. Provide fair housing services to the community.

Outcome: Assist 25,000 (first time and return) clients with housing services.

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Specific Objective: DH1B02. Provide foreclosure prevention services to homeowners in Central Ohio.

Outcome: Assist 1,000 clients with information and referral services.

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**Priority Need: Neighborhood Revitalization**

Specific Objective: SL3A01. Upgrade streets, curbs and gutters, sidewalks, water and sewer lines and install or replace storm sewers to accommodate increased runoff from development.

Outcome: Complete 5 such infrastructure projects.

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Specific Objective: SL3A02. Construct (Water Quality Partnership) sewer mains to address community wastewater environmental problems.

Outcome: Construct 6 sewer mains.

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Specific Objective: SL3B01. Replace deteriorated streets, curbs and gutters, sidewalks, water and sewer lines and install or replace storm sewers to accommodate increased runoff from development.

Outcome: Complete 10 such infrastructure projects.

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Specific Objective: SL3B02. Provide incentives for construction and/or rehabilitation of recreational or public facilities.

Outcome: Construct or rehab. 2 such infrastructure projects.

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Specific Objective: SL1A01. Support the development of CHDO capacities.

Outcome: Provide 15 annual operating funds allocations to CHDOs.

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Specific Objective: SL1A02. Monitor the development of CHDOs receiving County HOME funds.

Outcome: Perform 15 annual assessments of CHDOs which include capacity building suggestions.

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**Priority Need: Economic Opportunity**

Specific Objective: E03A01. Provide loans to low and moderate income individuals to create and expand micro-enterprises.

Outcome: Create or retain 50 jobs through the loans

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Specific Objective: E03A02. Link low-income residents to high growth job markets.

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Outcome: Assist 100 low-income individuals by entering into First Source Hiring Agreements with businesses.

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Specific Objective: E03B01. Provide gap financing to businesses that create new job opportunities caused by expansion funding.

Outcome: Create 50 jobs and retain 150 jobs through the Franklin County (loan) Growth Fund.

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Specific Objective: E01A01. Promote development within Community Reinvestment Areas and Enterprise Zones within Franklin County.

Outcome: Create and/or retain 1500 jobs.

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Specific Objective: E01B01. Facilitate the placement of jobs adjacent to where low-income individuals can access them.

Outcome: Facilitate 3 projects that result in the citing of businesses adjacent to low-income residential areas.

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## **Fair Housing Report**

In 2007, Franklin County and the City of Columbus will contract out with the Columbus Urban League to develop a new community Fair Housing Plan. The Columbus Urban League retained the firm of Roberta F. Garber Consulting to prepare the Analysis of Impediments and facilitate the development of the plan.

Input from key stakeholder groups was an important component of the Analysis of Impediments report. The Columbus Urban League convened the Housing Roundtable to serve as an advisory group for the update of the plan. The roundtable met on four occasions to review the Analysis of Impediments report and develop the fair housing plan. In addition, interviews and focus groups were used to gather information on public and private sector impediments to fair housing; the effectiveness of existing fair housing programs; and actions to address impediments. The County has identified the conducting of a new impediments study as a goal within the new Consolidated Plan 2005-2009 timeframe (performance measure - DH1B01.)

### **A. Impediments to Fair Housing Choice**

Through the use of the Housing Roundtable, interviews, and focus groups, an Outcome of impediments to fair housing were identified. At the same time suggestions for appropriate solutions were recommended and will be implemented throughout the Consolidated Plan period.

Table 2 below offers an overview of the plan's identified impediments and recommendations.

Table 2: Summary of Impediments and Recommendations

Impediments	Recommendations
-------------	-----------------

Impediments	Recommendations
<ul style="list-style-type: none"> <li>• There is increased public opposition to affordable housing in all jurisdictions.</li> <li>• There is increased use of lawsuits to block housing development projects.</li> <li>• There is increased use of referendum petitions to overturn approval of housing development.</li> </ul>	<p>The Community Shelter Board, COHHIO and Community Housing Network have undertaken research and implemented models for overcoming community opposition to supportive housing projects.</p>
<ul style="list-style-type: none"> <li>• Land costs are very high, particularly for vacant land with utilities.</li> <li>• There is great variation in development standards and processes among local jurisdictions.</li> <li>• Suburban development regulations are becoming more restrictive.</li> <li>• Incremental changes in codes add up to significant cost increases in housing development.</li> </ul>	<p><u>Make use of Opportunities:</u> There are opportunities to introduce affordable housing into suburban locations. These include senior-only public housing; section 8 tenants in LIHTC projects and non-profit/for profit development partnerships.</p> <p><u>Legal and Regulatory Options:</u> The community should research strategies used by other communities to address exclusionary zoning, including legal strategies, inclusionary zoning and fair share plans, and determine their applicability to Franklin County.</p>
<ul style="list-style-type: none"> <li>• No one organization has taken responsibility for assuring that developers comply with ADA requirements.</li> <li>• There is not adequate enforcement of violations of the ADA.</li> <li>• There are not enough existing housing units modified to be accessible for persons with disabilities to meet the need.</li> </ul>	<p>Jurisdictions that administer building codes should take advantage of the voluntary U.S. Department of Justice program and technical assistance to certify that codes and enforcement comply with accessibility requirements. In addition, the Ohio Civil Rights Commission should implement plans to increase staff training and competency in ADA enforcement.</p>
<ul style="list-style-type: none"> <li>• Since 1993, 27% of the public housing stock in CMHA's inventory has been demolished.</li> <li>• Households with high utility arrearages cannot move into public housing.</li> <li>• Landlords are reluctant to be a part of the Section 8 voucher program.</li> <li>• Fewer than 20% of Section 8 households are living in suburban locations.</li> </ul>	<p>There are national models of PHAs making radical changes in how they administer the Section 8 program to attract more landlords. If the rental housing market in Columbus is "softening", as vacancy data indicates, the timing may be right to try some of these new approaches to attract more landlords with properties outside of the central city to the program.</p>



Impediments	Recommendations
<ul style="list-style-type: none"> <li>• A poor credit history is the Outcome one reason for disapproval of home loan applications.</li> <li>• Low-income households find it difficult to work with credit reporting agencies to correct errors in their credit reports.</li> <li>• It is difficult for people to overcome past credit problems and become homeowners</li> </ul>	<p>Participants in focus groups and interview stressed the need for comprehensive credit education, beginning in grade school. The Fair Housing Action Plan should include actions to identify existing programs and determine how they can be coordinated and enhanced, with a focus on culturally specific education. The community should also identify best practices in credit education, credit counseling and financial literacy training to use as models.</p>
<ul style="list-style-type: none"> <li>• In 1995, the homeownership rate for white households in Franklin County was over 21% greater than for black households.</li> <li>• There is anecdotal evidence that steering still occurs in the real estate industry.</li> <li>• Realtors sometimes steer minority and low-income buyers to lenders with whom they have a relationship, despite the fact that this may not be the best deal for the buyer.</li> </ul>	<p>Although anecdotal evidence suggests that there are far fewer problems than in the past, it is appropriate to periodically gather data to confirm this assumption. The Fair Housing Plan should include a schedule and procedure for periodic testing.</p>
<ul style="list-style-type: none"> <li>• Rental housing testing continues to reveal instances of differential treatment of persons in protected classifications throughout Franklin County.</li> <li>• Rental housing testing found instances of new properties did not meet the legal requirements for accessibility for persons with physical disabilities.</li> <li>• It is difficult to provide fair housing training to the many small landlords who do not have professional staff and are not affiliated with the CAA.</li> </ul>	<p><u>Focus on Small Landlords:</u> The Fair Housing Action Plan should include strategies to provide fair housing education and information to small landlords that would be most helpful to them, without adding unacceptable cost and time burdens.</p> <p><u>Enhance Testing:</u> The CUL should evaluate its rental housing testing program. This evaluation should be used to target testing and to determine how to analyze testing data and present the data most effectively to the community.</p>
<ul style="list-style-type: none"> <li>• Appraisals often don't support the loan amount necessary to get a rehab loan for a house in an older neighborhood.</li> <li>• Predatory lenders rely on appraisers to carry out flipping schemes.</li> </ul>	<p>The Fair Housing Action Plan should include appraisers as one of the stakeholder groups in developing strategies to finance housing rehabilitation and new housing construction and address predatory lending practices in older neighborhoods.</p>

## B. Fair Housing Activities

Franklin County and the City of Columbus have a joint agreement to contract with the Columbus Urban League to conduct activities and events to reduce and eliminate both legal and social barriers to housing opportunities. Additionally, that contract requires the Urban League to aid in the efforts of the target population to gain access to fair and affordable housing opportunities. Table 3 below cites the Urban League's 2006 program year, initiatives, outcomes, outputs and results.

Table 3

2006 Outcomes	Time Frame	2006 Outputs	2006 Results
EDUCATION AND OUTREACH	February 1-December 2006 On-going	(70) external/internal presentations and workshops will be conducted throughout the community.	(34) Housing workshops were conducted with a total of (387) person in attendance. Additionally, (78) Homeownership packets, (624) Fair Housing brochures, (1773) housing lists and (2055) L/T books were disbursed.
TESTER RECRUITMENT/TRAINING	Spring/ April and Fall/ September 2006	Conduct (2) training sessions  Enrollment of 10 – 20 persons to be trained as testers for each session	Conducted (1) training session and enrolled (11) testers for 2006.
HOUSING DISCRIMINATION ASSESTMENT (TESTING)	March – October 2006	Approximately (60) testing sets will be conducted for random and investigative tests.	51 random testing sets were conducted.
DISCRIMINATION COMPLAINT- INTAKE AND ASSESSMENT	January 1 – December 31, 2006 (ongoing)	Discrimination case intake averages between 20 – 30 cases per year	28 new discrimination cases were received and processed

LANDLORD/TENANT INTAKE AND ASSESSMENT	January 1 – December 31, 2006 (ongoing)	Intake, assessment and mediation of 1000 –1500 individual cases.	1,254 landlord/tenant cases were received via walk-in and/or telephone contacts
AFFIRMATIVE MARKETING COMPLAINCE MONITORING	April-November 2006	Conduct 2 – 10 monitoring visits to City/County funded projects to assure compliance with Affirmative Marketing regulations.	(0) monitoring visits were assigned.
MINORITY HOMEOWNERSHIP EXPO	January – December 2006; Expo held in April 2006	Expo attendance was estimated at 250 persons.	Event was held April 8, 2006. Sponsorship was good, although community participation was still low (<200)

### **Affirmative Marketing**

Assessment of Affirmative marketing actions and outreach to minority and women owned businesses:

The County's outreach efforts to minority and women owned businesses are conducted through the County's Purchasing Division's "Small and Emerging Business program." Services to such businesses include technical and procurement assistance, as well as referrals to resources such as Ohio State University in regards to the review of financial statements and assistance in constructing business plans, and to State and Federal offices for training opportunities and contracting and sub-contracting job opportunities. Efforts that are contractually written into all County infrastructure or related agreements that require the notification and utilization to the fullest extent possible, the participation of minority and women owned businesses in the County's prime and sub-prime contractors bidding and award process. In regards to affirmative marketing testing, the County contracts with the Columbus Urban League to test the County's housing portfolio. An extension of the role the Urban League performs in regards to providing fair housing services for the community in terms of the provision of legal services, referral and investigation.

### **Affordable Housing Opportunity**

Franklin County's affordable housing opportunity goals included in the Strategic Plan section of our Consolidated Plan include:

1. Increase the supply of affordable rental housing units for low-and extremely low income families and individuals outside areas of poverty and near employment growth areas.

2. Increase the range of housing options and related services for special needs populations (e.g. homeless, elderly, disabled).
3. Expand the conservation and improvement of existing affordable owner and renter housing.
4. Increase opportunities for low-and moderate-income households to become and remain homeowners.
5. Ensure equal access to housing.

In order to achieve these goals, Franklin County's affordable housing efforts include home rehabilitation, minor home repair, homeownership opportunities, and affordable rental housing initiatives. Franklin County contracted with the Mid-Ohio Regional Planning Commission (MORPC), the Columbus Housing Partnership (CHP), Northwest Counseling, the Mid-Ohio Board for and Independent Living Environment (MOBILE), Community Housing Network (CHN), Community Shelter Board (CSB) and the Franklin County Board of Health to implement these activities. Housing expenditures and results for FY 2006-2007 were as follows (Table 4):

Table 4

Activity	HUD Matrix Code	Expenditure	Units Produced/ Households served
Rehab: Single Unit Residential	14A	\$733,048.48	19
Handicap accessibility	14A	27,270.03	5
Urgent home/sewer repairs	14A	147,949.48	34
Water quality partnerships	14A	563,799.00	127
Homebuyer counseling	05	3,837.50	7
Home sharing	05	18,370.60	9
Homeless prevention and transition	05	63,255.41	926
Housing Retention specialist	05	37,402.61	51
CHDO Rental/Acquisition projs.	12	35,015.64	135
CHDO Dev./operating support	21I	213,144.89	3
Emergency Shelter Grant	03T	80,857.75	181
Fair Housing	21D/05J	57,445.82	3,991
Downpayment Assistance	13	67,721.19	10

### Neighborhood and Target Area Revitalization

The County goals for neighborhood and target area revitalization includes furthering such non-housing community development initiatives as water quality programs, redevelopment of commercial areas, repair and replacement of deteriorated infrastructure in older communities and the allocation of funding for the construction of facilities for youth, seniors, and the homeless.

Goals specific to our five-year Strategic Plan are:

1. Upgrade residential subdivisions and small villages to current standards by constructing sanitary sewer, water and storm sewers and/or streets with curbs and gutters.
2. Encourage the structural and economic redevelopment of first ring suburbs and commercial areas in townships.
3. Repair and replace deteriorated infrastructure in older city, township and village centers.
4. Address the low-income neighborhood needs in growing suburban cities, villages and townships.
5. Provide technical and financial assistance to community based organizations in order to address neighborhood needs.

We have partnered with a variety of not-for-profit agencies and local governments to implement our plan. Projects and expenditures during 2006 are as follows (Table 5):

<b><u>Activity</u></b>		<b><u>Expenditure</u></b>
Street Improvements-	Prairie Township, Matrix 03I	7,546.96
Sewer Installation-	Clinton Township Elmore, matrix 03J	42,168.32
Sewer Installation-	Harrisburg, Matrix 03J	0.00
Street Improvements	Grove City, Matrix 03I	106,887.67
Public Facilities –	Urbancrest/YMCA, Matrix 03	92,600.00

**Table 5 - Infrastructure**

<b>Activity</b>	<b>HUD Matrix Code</b>	<b>Expenditure</b>	<b>Improvements completed</b>
Public facilities & Improvements	03	\$156,602.95	3
Neighborhood facilities	03E	92,600.00	1

### **Economic Development and Opportunity**

The County's goals for Economic Development and Opportunity are more task and collaborative oriented and less grant oriented. Goals included in our five-year plan include:

1. Promote workforce development through education, training, and other linkages to high growth job markets.
2. Help low-income residents obtain and keep jobs that match their interests and potential.
3. Promote thriving small and emerging businesses.
4. Create a competitive business environment in low-income and targeted areas that generates employment, business growth and consumer services.
5. Increase low-income individuals' access to regional job markets and locations.

We have partnered in the past with Franklin County Jobs and Family Services, the City of Columbus, and the State of Ohio to meet our objectives which include promoting the First Source Hiring Agreement, assisting TANF customers in obtaining jobs, implementing a small

and emerging business procurement policy and having partnered with the Rickenbacker Port Authority for job creation. All of these issues are ongoing and are addressed on a regular basis as we implement our economic development policies. In 2006 we continued our grant awards to local not-for-profits for business loan programs. Expenditures and outcomes under these programs were as follows (Table 6):

**Table 6**

<b>Activity</b>	<b>HUD Matrix Code</b>	<b>Expenditure</b>	<b># of loans awarded</b>	<b># of jobs created</b>
Revolving Loan Program	18A	\$0*	1	1
Micro Loan Program	18C	\$120,205.95	3	<b>6</b>

\*Expenditures under the Revolving Loan program were made out of program proceeds, so the County did not record an expenditure on its financial account.

### **Continuum of Care –**

The needs of Franklin County's homeless community are given high priority in the County's Action Plan and budget each year. Included in our goals and objectives for this group is a 10-year plan to end chronic homelessness, which includes a four-theme plan developed by the County's Continuum of Care Steering Committee. The 2006 update to the plan includes the following concepts and related goals:

#### **Close the front door by preventing homelessness**

1. Improve access to Franklin County Department of Job & Family Services programs & reduce referrals/discharge to shelters.
2. Improve access to and coordination with health care programs & reduce referrals/discharge to shelters from hospital facilities.
3. Improve access to and coordination with Alcohol, Drug and Mental Health Board (ADAMH) programs & reduce referrals/discharge to shelters from inpatient treatment facilities.
4. Reduce referrals/discharge from Ohio Department of Rehabilitation and Corrections (ODRC) and local Correctional system to shelters.

#### **Open the back door**

1. Continue implementation of the Rebuilding Lives plan through development of new permanent supportive housing for chronically homeless men and women.
2. Continue development of new permanent supportive housing for chronically homeless families with children.
3. Increase understanding of chronically homeless families.
4. Improve coordination and linkage between outreach and permanent supportive housing projects.
5. Improve access to Columbus Metropolitan Housing Authority (CMHA) programs.
6. Expedite benefits enrollment by the Social Security Administration and Department of Veterans Affairs.

#### **Build the infrastructure**

1. Increase supply of affordable housing.
2. Ensure effective employment services are operational in all supportive housing projects.
3. Develop an Economic Independence Initiative to increase the income of permanent supportive housing residents.

#### Manage for results

1. Implement the HUD Management Information System for tracking homelessness statistics.
2. Initiate dialogue to ensure buy-in and implementation of 10-year plan to end chronic homelessness: Annual Update.
3. Issue annual reports to the community.

Franklin County funds a variety of programs to help ensure the success of the above listed preventive homelessness themes and goals. Funding for the programs comes from the county's Real Estate Transfer Fee/County General Fund, CDBG and ESG sources. The programs funded with those resources, their budgets and the results secured in 2006 are as follows (Table 7):

Table 7

Program	Funding source	Budget	Results
Community Shelter Bd. (CSB)	County General Funds	\$442,006	Allocated for CSB internal costs
Retention Specialist	CDBG	40,000	51 households were assisted
Tier II Family Shelter	ESG	80,559	288 units were operational
Safety Net	County General Funds	1,554,748	7,383 individuals were assisted
Rebuilding Lives	County General Funds	1,003,246	926 individuals were served
Affordable Housing	County General Funds	3,000,000	739 housing units were created*

\*The number of housing units created are a product of both County and City of Columbus contributions to the Housing Trust Fund

The Community Shelter Board, through the combined funding of Franklin County, the City of Columbus, and the Columbus Metropolitan Housing Authority, annually organizes the County Continuum of Care Steering Committee and prepares a Consolidated Continuum of Care Application for submission to HUD. Owing to that successful application in 2006, HUD awarded \$6,734,454 in federal Continuum of Care funds for our community.

The Continuum of Care grants will provide funding for twenty-three (23) projects representing 876 units of permanent and transitional housing beds and our community's Homeless Management Information System (HMIS). Sponsors receiving funding include Amethyst, Columbus AIDS Task Force, Community Housing Network, Community Shelter Board, Friends of the Homeless, Lutheran Social Services, Maryhaven, National Church Residences, and the YWCA. The following Table (Table 8) provides a complete list of projects and awards.

Table 8

**2006 CONTINUUM OF CARE AWARDS**

<i><b>Project Sponsor</b></i>	<i><b>Project Name &amp; Type</b></i>	<i><b>Number of Units</b></i>	<i><b>Target Population</b></i>	<i><b>Term</b></i>	<i><b>HUD Grant Award</b></i>
<b>Amethyst</b>	Rapid Stabilization Project	8	homeless women and families with disabilities	1 year	\$ 161,171
<b>Amethyst</b>	Shelter Plus Care	82	homeless women and families with disabilities	1 year	\$ 636,432
<b>Amethyst</b>	Shelter Plus Care	10	homeless women and families with disabilities	1 year	\$ 80,880
<b>Columbus AIDS Task Force</b>	Shelter Plus Care	15	homeless men and women with AIDS/HIV	1 year	\$ 107,352
<b>Columbus AIDS Task Force</b>	Shelter Plus Care	30	homeless men and women with AIDS/HIV	1 year	\$ 202,032
<b>Columbus AIDS Task Force</b>	Shelter Plus Care	44	homeless men and women with AIDS/HIV	1 year	\$ 285,600
<b>Community Housing Network</b>	<i>Southpoint Place</i> Permanent Supportive Housing- <i>NEW</i>	16	chronically homeless men and women	2 years	\$ 597,877
<b>Community Housing Network</b>	East Fifth Avenue Women's Housing	38	chronically homeless women	1 year	\$ 236,415
<b>Community Housing Network</b>	Family Homes	15	homeless families with disabilities	1 year	\$ 35,232
<b>Community Housing Network</b>	North High Apartments	36	chronically homeless men and women	1 year	\$ 83,282
<b>Community Housing Network</b>	Parsons Avenue Apartments	25	chronically homeless men and women	1 year	\$ 260,671
<b>Community Housing Network</b>	Rebuilding Lives PACT Team Initiative	80	chronically homeless men and women	1 year	\$ 637,479
<b>Community Housing Network</b>	Safe Havens	16	chronically homeless men and women	1 year	\$ 184,833
<b>Community Housing Network</b>	Wicklow Road Apartments	6	homeless families with disabilities	1 year	\$ 59,060
<b>Community Housing Network</b>	Wilson House Apartments	8	homeless men and women with disabilities	1 year	\$ 97,293
<b>Community Housing Network</b>	Shelter Plus Care	137	homeless men and women with disabilities	1 year	\$ 921,108
<b>Community Housing Network</b>	Shelter Plus Care	149	homeless men and women with disabilities	1 year	\$ 1,050,780
<b>Community Shelter Board</b>	Homeless Information Management System (HMIS)	N/A	Columbus/Franklin County HMIS	1 year	\$ 42,771
<b>Friends of the Homeless</b>	New Horizons Safe Havens Transitional Housing	24	chronically homeless men	1 year	\$ 260,680
<b>Huckleberry House</b>	Transitional Living Program	24	homeless youth	1 year	\$ 229,539
<b>Lutheran Social Services – Faith Housing</b>	Shelter Plus Care	35	homeless men and women with disabilities	1 year	\$ 214,860



<b>National Church Residences</b>	Commons at Grant	50	chronically homeless men and women	1 year	\$ 250,092
<b>YWCA</b>	WINGS I	28	chronically homeless women	1 year	\$ 99,015
					<b>\$6,734,454</b>

In addition to implementing the above cited projects and initiatives, HUD has also given recipient communities the task of ending chronic homelessness within their locales. Below is the 2006 Community Continuum of Care accomplishments chart (Chart A) in respect to the five local objectives Franklin County has established towards accomplishing that goal, culminating in homeless families making the transition to permanent housing.

Continuum of Care (COC) Accomplishments Chart  
Chart A.

<b>2006 Objectives to End Chronic Homelessness and Move Families and Individuals to Permanent Housing</b>	<b>12-month Measurable Achievement Proposed in 2006</b>	<b>Accomplishments</b>
1. Create new PH beds for chronically homeless persons.	1. Open 25 new permanent supportive housing units (single site, new construction) for chronically homeless persons through CHN Briggsdale project.	1. Created 25 new permanent supportive housing units
	2. Open 42 new permanent supportive housing units (scattered site, master lease) for chronically homeless persons through CHN Community ACT project.	2. Created 42 new permanent supportive housing units
	3. Proceed with plans to develop 40 new permanent supportive housing units (new construction) at Southpoint Place. Submit Project Plan to RL Funder Collaborative; Submit funding requests	3. Project Plan submitted to RL Funder Collaborative; funding requests submitted
	4. Proceed with plans to develop 50 new permanent supportive housing units (new construction) at the Commons at Buckingham. Submit Project Plan to RL Funder Collaborative; Submit funding requests	4. Project Plan submitted to RL Funder Collaborative; funding requests submitted
	5. Develop the Rebuilding Lives Updated Strategy to House Homeless Adults and Families. Initiate adult and family system evaluations	5. Adult and family system evaluations initiated.

2. Increase percentage of homeless persons staying in PH over 6 months to 71%.	1. Increase the percentage of clients staying in Amethyst Shelter Plus Care (SRA 82) over 6 months to 71% or greater.	1. 66% of homeless persons stayed in PH over 6 months.
	2. Increase the percentage of clients staying in Community Housing Network Shelter Plus Care (TRA 149) over 6 months to 71% or greater.	2. 92% of homeless persons stayed in PH over 6 months.
	3. Increase the percentage of clients staying in Community Housing Network East Fifth Avenue over 6 months to 71% or greater.	3. 80% of homeless persons stayed in PH over 6 months.
	4. Replicate benefits linkage and enrollment processes for other permanent supportive housing projects as established by the Rebuilding Lives PACT Team Initiative for Social Security Administration and Department of Veterans Affairs benefits. At least 2 additional Rebuilding Lives projects participate	4. CoC Benefits Workgroup established; plan to expand access to benefits established utilizing Benefits Bank and replication of best practices.
	5. Identify and replicate one or more successful housing retention strategies applied by local permanent supportive housing provider(s), and/or based on other evidence based practices. At least 2 Rebuilding Lives projects implement	5. Housing retention strategies identified, shared and implemented by 6 RL providers.
3. Increase percentage of homeless persons moving from TH to PH to 61.5%.	1. Increase the percentage of clients moving from Friends of the Homeless New Horizons to permanent housing to 61% or greater.	1. 53% of homeless persons moved to permanent housing.
4. Increase percentage of homeless persons becoming employed by 11%.	1. Develop one or more strategies to link CoC supportive housing providers to Central Ohio Workforce Investment (COWIC) Corporation resources and funded programs. At least 1 Rebuilding Lives project implements	1. National Church Residences-Commons at Grant awarded funding through COWIC for vocational services.
	2. Identify and replicate one or more successful employment linkage/retention strategies applied by local permanent supportive housing provider(s), and/or based on other evidence based practices documented through the Chronic Homelessness Employment Technical Assistance (CHETA) Center. At least 1 Rebuilding Lives project implements	2. Employment linkage/retention strategies shared and implemented by 6 RL providers.

5. Ensure that the CoC has a functional HMIS system.	1. Identify a software vendor and product in order to upgrade the current HMIS software to a more functional HMIS software. Complete vendor selection.	1. Vendor RFP issued and proposals received. Vendor product review and selection underway.
	2. Expand HMIS to include all HUD McKinney-Vento funded programs and at least 75% of transitional housing and permanent supportive housing programs. All McKinney-Vento funded programs and at least 75% of transitional housing and permanent supportive housing programs are participating.	2. All McKinney-Vento funded programs are entering client level data into HMIS (95% of emergency shelter beds, 100% of transitional housing beds, and 97% of permanent supportive housing beds data.)

### Other Actions

A community needs and strategy assessment was conducted by the County in concert with its 2005-2009 Consolidated plan submission to the Department of Housing & Urban Development. The following is a topical summary of those primary needs and the County's strategic response to them in 2006.

- People

Aging populations are assisted through the Homesharing, Single Family Rehabilitation, and Urgent Repair programs. Additionally, the County is planning in 2007 to fund a Senior & Disabled Minor Home Repair program (a successful, standing program already being implemented in the City of Columbus.)

Increased immigrant populations are assisted through the ESG shelter grant, micro enterprise loan program and multi-family tax-exempt bond projects. Additionally, the County has offered support letters for multiple senior housing low income tax credit projects.

- Economy

Economic opportunities have been increased through the County's multi-jurisdictional work regarding tax abatements, and the creation and use of enterprise zones and community reinvestment areas.

Further, the County has tried to strategically work with businesses in regards to retail sector job growth, assisted in part, through the CDBG microenterprise and revolving loan programs. (In 2007, the County will additionally be funding with CDBG dollars a micro-enterprise retail loan program.)

- Housing

County efforts in the area of Housing include:

Utilizing gap financing to try and serve as an incentive to locate housing projects adjacent to “high growth job areas.”

Fostering and maintaining affordable housing by way of the Columbus Area Affordable Housing Task Force (CAAHTF) which meets on a quarterly basis to determine strategies for the preservation of expiring Section 8 projects. Those discussions explore ways in which participating public and private agencies can contribute to the preservation of those housing resources. Further, in 2006 the Housing Advisory Board, subsidized by CDBG funds, reviewed and recommended two applications for mortgage revenue bond financing totaling 302 new proposed affordable housing units (Worley Terrace and Sutton Square Apartments.) However, in regards to Sutton Square Apartments, representing 202 of the 302 units, the developer cancelled his request for the bonds after HAB had approved the project.

Eliminating barriers to affordable housing. The United Way’s Housing Vision Council (of which the County is a seated member) is a standing committee which meets to discuss and address local affordable housing issues. In 2006 one of the issues identified by the Council and to which the County responded was the lack of utilities available to unincorporated areas of Franklin County capable of supporting affordable housing initiatives (where capital costs wouldn’t prove so prohibitive as to prevent the placement of such housing.) In response to that need the County refined its CDBG funded Water Quality Partnership program which provides sewer connections and pays for capacity fees. An adjunct to this effort, is that in 2007 the County in conjunction with the City of Columbus will be updating its Fair Housing Plan, to identify major impediments to fair housing as well as recommendations to overcome these impediments.

Overcoming gaps in institutional structures and enhance coordination. The Community Development collaborative of Greater Columbus provides technical assistance, training, and core operating support to local CDCs and CHDOs. Franklin County contracts with this organization to oversee and disburse HOME CHDO operating reserves.

Improve public housing and resident initiatives. Franklin County and the Columbus Metropolitan Authority (CMHA) have a cooperative agreement in which each entity collaborates on the creation and implementation of their multi-year action plans.

Evaluate and reduce lead-based paint hazards. Franklin County addresses lead paint hazard issues through both its Single Family Rehabilitation program, implemented by the Mid-Ohio Regional Planning Commission (MORPC) and its Urgent Need repair program administered by the Board of Health. The MORPC program provides substantive repairs to homes, while the Board of Health program addresses single repair items such as furnaces which present a safety occupation issue.

Ensure compliance with program and comprehensive planning requirements. All HOME assisted rental unit tenant incomes were verified in the spring of 2006. Additionally, Franklin County established a contract with CMHA for site monitoring of all projects

included in our portfolio. Site monitoring on all projects required in 2006 has been completed.

Subrecipients of CDBG and HOME funds were monitored and found to be in compliance. These were the Franklin Board of Health, Northwest Counseling Services, Homes on the Hill, the Economic & Community Development Institute, Miracit, Columbus Housing Partnership, MOBILE and Mid-Ohio Regional Planning Commission, the Community Housing Network, the Community Shelter Board, the Columbus Urban League, Sanitary Engineering - Water Quality Partnerships and the YWCA.

Reduce the percentage of Franklin County residents residing below the federal poverty line. Franklin County's First Source Hiring Agreement program requires businesses that receive tax incentives to agree to give first consideration to persons referred by the Franklin County Department of Jobs and Family Services for entry level jobs, before opening the process to the public. Two new projects/Agreements were entered into in 2006 resulting in 17 jobs for low-income individuals. Additionally, Franklin County's micro and revolving loan programs have been designed to provide jobs to persons of low to low-moderate incomes (see page 34 of this report.)

## **Leveraged Funds**

An important factor Franklin County considers in its decision to allocate public funding is securing as high a percentage as possible in leveraged dollars. In 2006 Franklin County partnered with a variety of non-profit organizations and local governments including the Community Shelter Board (homeless programs), the Community Capital Development Corporation and the Economic & Community Development Institute (economic development), local governments including Grove City, Prairie Township, Urbancrest and Clinton Township (infrastructure). Our infrastructure projects leveraged a 1.9:1 local investment to our CDBG contribution, and our housing programs also had a 2.1:1 leverage ratio. The County's Economic Development Loans leveraged 1.5:1 and the County's ESG homeless grant leveraged 35.5:1 based on multiple contributions from the Franklin County Commissioners. The County's total grant funded amount was \$3,341,275, returning \$11,997,161 in leveraged funds for a ratio of \$3.6 to 1. (The County's leveraging of grant funds are categorized in Table 9.)

In addition, our Continuum of Care project application through the Community Shelter Board resulted in the securing of \$6,734,454 in federal funds for a variety of local affordable housing organizations and homeless shelters and our Housing Advisory Board was responsible for facilitating the receipt of \$7,500,000 through its bond application processing and subsequent recommendations.

**Table 9**  
**2006 Grant Funds to Leveraged Funds**

<b>Program</b>	<b>Grant Funds</b>	<b>Leveraged Funds</b>	<b>Ratio</b>
Infrastructure	249,202	475,677	1.9:1
Housing Programs	2,490,554	5,276,517	2.1:1

<b>Economic Development Loans</b>	445,205	686,973	1.5:1
<b>Homeless Programs</b>	156,314	5,557,994	35.5:1
<b>Total 2006 Leveraging</b>	<b>3,341,275</b>	<b>11,997,161</b>	<b>3.6:1</b>

### **Program Income**

In 2006, Franklin County anticipated receiving \$100,000 in CDBG program income and \$20,000 in HOME program income. In actuality the County received \$78,706.11 in CDBG program income, \$21,293.89 less than anticipated and \$115,333.96 in HOME funds, \$95,333.96 more than anticipated (aggregated the County received \$74,040.07 more in program income than was anticipated owing to the influx of HOME dollars. An influx credited to an inordinate number of transfers of properties; transfers which obligates the re-payment of HUD funds.) In making its 2008 program income projections the County will be trying to determine whether or not 2006 was an aberration in regards to HOME program income or represents a new trend the County needs to account for in its future projections.

The above categories were the only areas in which the County received program income. It did not generate any additional program income from either: revolving loan funds, float activities, income from the sale of real property, loans outstanding or written off, CDBG acquired property available for sale or lump sum draw payments.

### **III. Community Development Block Grant**

#### CDBG Program Summary

The Community Development Block Grant (CDBG) program provides broad funding to entitlement communities (cities and urban counties) and to states/small cities. All funded activities must meet one of the following national objectives for the program:

- benefit low and moderate-income persons,
- prevention or elimination of slums or blight,
- community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community

Types of Assistance: CDBG funds are awarded annually as formula grants to entitlement communities such as Franklin County. Caps placed on the use of these funds includes: Grantees must use at least 70% of CDBG funds for activities that principally benefit low and moderate-income persons (those earning no more than 80% of area median income, and no more than 15% and 20% of the total annual allocation plus program income can be used on public services and for grant administration, respectively.

CDBG grant fund dollars are very flexible in regards to their potential applications, capable of funding a range of activities including: infrastructure, social services, economic development and housing. The County's use of such funds are established through its Consolidated Plan process.

Application: Program funds are allocated to units of general local government on the basis of a formula. In order to secure those funds eligible communities must have a current and approved

Consolidated Plan that identifies the jurisdiction's priorities and community needs, and includes an annual action plan that describes how the community will use its CDBG funds to address those needs. Both states and entitlement communities establish their own process for the awarding of CDBG funds, typically through a competitive application process. Franklin County uses such a process for infrastructure projects and outside vendors.

In fiscal year 2006 Franklin County had a total CDBG budget of \$3,503,950.06, of which it disbursed \$1,684,688.93. The budgets and expenditures by major category are outlined in Table 10.

**Table 10**

<b>Category</b>	<b>Budgets</b>	<b>Expenditures</b>	<b>Unexpended</b>	<b>% expended</b>
<b>Administration</b>	383,384.22	352,048.89	31,335.33	92%
<b>Public Services</b>	159,645.54	122,866.12	36,779.42	77%
<b>Infrastructure</b>	849,202.95	249,202.95	600,000.00	29%
<b>Housing/Ownership</b>	1,666,511.40	840,365.02	826,146.38	50%
<b>Economic Development</b>	445,205.95	120,205.95	325,000.00	27%
<b>Total CDBG 2006</b>	<b>3,503,950.06</b>	<b>1,684,688.93</b>	<b>1,819,261.13</b>	<b>49%</b>

\*Budgets include dollars remaining from previous year contracts.

The following pages offer a breakdown and explanation of Table 10. Citing the specific programs that comprise each category, the expenditures related to it and their specific accomplishments utilizing Franklin County's CDBG funding for the 2006 program year.

## **Public Services**

Under public services, Franklin County focuses resources on low and very low-income individuals and families to aggressively target homelessness. In 2006 the County allocated \$240,204.57 to public service projects and expended \$122,866.12 in that same period. Through that expenditure the County successfully assisted 1,012 households through the following programs.

Home Sharing: Home sharing is a unique and challenging program where low and very low-income people are paired with elderly or disabled homeowners in a shared living experience that provides immediate assistance to the homeowner in the form of household chores and services, in return for providing housing to the low-income assistant. This is a high maintenance program requiring frequent monitoring in the form of counseling and home visits. In 2006 Franklin County contracted with Northwest Counseling Services to administer its home sharing program, resulting in \$18,370.60 in CDBG funds being expended and 9 individuals being successfully matched with 25 households.

Homebuyer Counseling Certificates: Homebuyer counseling and training is required for individuals applying for County assistance through our ADDI grant. This counseling is designed to provide first time homebuyers with the tools they need to purchase and maintain a home. In 2006 Franklin County assisted 12 households with this program and expended \$3,837.50.

Retention Specialist: The retention specialist program offers supportive and stabilizing services to tenant households at risk of losing their housing due to either behavior in violation of their lease agreements or peripheral social issues. In 2006, 51 households were served, 36 households were stabilized and \$37,402.61 was expended for the program.

Homeless Prevention & Transition: In 2006, Franklin County expended \$63,255.41 in support of this program. Managed by the Homeless Families Foundation the homeless prevention program is designed to prevent homelessness by offering direct assistance to families who are in danger of eviction. During the 2006 grant period 926 families were assisted through this program. Further, the transition aspect of the program is administered by the Community Shelter Board and helps individuals and families currently living in homeless shelters transition into permanent housing.

## **Infrastructure and Public Works**

During the past fiscal year Franklin County budgeted a total of \$849,202.95 in CDBG funds towards public works and infrastructure projects. A high priority goal of which, is to provide infrastructure improvements to County city's, villages and townships. Toward that objective, the County disbursed a total of \$249,202.95 in CDBG funds to the following projects in 2006:

Grove City Cleveland Avenue Construction: The project was completed in 2006, correcting existing drainage problems in the area stemming from the deterioration of the storm sewer and water lines (1130 lineal feet of existing pavement was removed and replaced by a 6 inch aggregate base with an asphalt wearing surface.) In 2006, \$106,877.67 in CDBG funds were disbursed for the project.

Prairie Township: The project was completed in 2006, replacing deteriorated sidewalks and the construction of new sidewalks with ADA compliant curb ramps along streets in the Lincoln Village North target area. In 2006, \$7,546.96 in CDBG funds were disbursed for the project.

Urbancrest Community facility: The project was completed in 2006, installing a new roof, gym floor and upgrading the HVAC system at the YMCA community center. In 2006, \$92,600 in CDBG funds were disbursed on the project.

Clinton Township – Elmore Area: The project was completed in 2006, relieving storm water drainage problems in the area by replacing deteriorated storm sewers with larger pipes (1070 lineal feet of roadway along Elmore Avenue between Cleveland Avenue and Brandon streets were replaced, benefiting 27 low and/or moderate income families.) In 2006, \$42,168.32 in CDBG funds were disbursed on the project.



In 2006 and 2007, the County allocated \$300,000 in each year to the Harrisburg Sewer Installation Project. Due to incompatible funding cycles and peripheral issues the project was cancelled so that those dollars could be reallocated to a different, ready to be implemented project. The Harrisburg Sewer Installation project will be reallocated \$600,000 in 2008 to reflect its new implementation schedule and to fulfill the county's commitment to the Village of Harrisburg.

## **Housing and Home Ownership**

Franklin County's allocates a portion of its CDBG funds to housing rehabilitation and home ownership projects. In 2006, the County allocated \$1,384,511.40 to those projects and disbursed a total of \$751,518.51. The intention of these programs is to enable low to moderate-income individuals to remain in their homes, protect their assets and retain their independence. Targeted uses included urgent repairs, handicap accessibility and water quality/sewer installation.

**Urgent repair grants:** Funds are set aside each year to enable Franklin County to award grants to homeowners who residences have experienced a major system failure that is either life threatening or could result in the residence being declared unlivable. Such system failures include malfunctioning furnaces, gas leaks, septic system failures and leaking roofs. In 2006, under the urgent repair program Franklin County was able to assist 34 households through the disbursement of \$128,707.48.

**Handicap Accessibility grants:** This program was designed to ensure that individuals who become disabled can remain independent. It targets the individual rather than the property thereby allowing Franklin County to award grants to both homeowners and renters. The program grants of up to \$6,500 per household to enable disabled persons to adapt their living environment to their disability; adaptations that include removing architectural barriers to entrances and exits to the home in the form of wheelchair ramps and chairlifts and interior improvements that increase accessibility to bathrooms and kitchens. In 2006, Franklin County disbursed \$27,270.03 and assisted 5 individuals/households.

**Housing Advisory Board:** Franklin County provides staff support to the Housing Advisory Board for the review of applications of bond and tax credit projects and the monitoring of completed projects. In 2006 the board facilitated the receipt of over \$7.5 million dollars in approved projects with a CDBG expenditure of \$8,885.05.

**Water Quality:** In 2006 thirteen areas within Franklin County were targeted to receive new sanitary sewer infrastructure improvements. Low and moderate income residents in those areas are eligible to receive assistance in the form of forgivable loans to cover the expenses of tapping into the new sewer line and for City or County capacity fees. In 2006, 127 households received assistance with a total expenditure of \$563,799.00.

**Fair Housing:** As referenced and described on pages 15-19 above, Fair Housing Services were rendered to County residents via a \$44,945.82 expenditure in 2006.

## **Economic Development**

Throughout our five-year Consolidated plan, Franklin County has made a concerted effort to foster economic growth and encourage stability in the county while at the same time leveraging private investment and creating additional employment opportunities for people of low and moderate income. In fiscal year 2006, we continued to manage the programs outlined below as well as participate in the development of new initiatives targeting several goals in the Consolidated Plan. The focus of these initiatives are as follows:

- Help low-income residents obtain and keep jobs that match their interests and potential.
- Promote thriving small and emerging businesses.
- Create a competitive business environment in low-income and targeted areas that generates employment, business growth and consumer services.

These efforts were part of a broader long-term strategy to attract new businesses to Franklin County and balance economic growth throughout it. Program budgets in this area totaled \$445,205.95, achieving the following accomplishments:

Programs for Job Creation and Retention:

### Franklin County Micro-enterprise Loan Fund

The intent of this program is to benefit low and moderate-income business owners to start and expand their small businesses and create economic independence. The loan program is aimed at businesses with 1-5 employees that are located in our partner communities. Loans that can range between \$1,500 and \$15,000 in CDBG funding, that must be matched with a minimum 1:1 ratio of other private and/or non-CDBG funding resources. Further, in order to access those funds, the program requires that applicants participate in a certified business education course culminating in their development of a viable business plan for their proposal.

The Economic & Community Development Institute (ECDI) administers the micro-enterprise loan program on behalf of the County. In 2006, twenty-three business loans were closed for a total disbursement \$120,205.95. Of the twenty-three businesses assisted 5 were to existing businesses and 18 were to new ones; with 20 of the 23 headed by African-Americans, the remaining three by Caucasians, and 9 of the total 23 business owned by a female.

### Franklin County Growth Fund

The second program is a business revolving loan fund. This program is intended to be a gap financing mechanism for more established businesses that are unable to access standard financial programs (with the loan amounts ranging from \$15,000 to \$250,000.) The fund has been established with versatility in mind in order to serve a broad range of potential community development requests.

The County has established the following goals for the program:

- The creation of jobs capable of being offered to low and moderate income persons

- Giving priority to loan requests that combine resources contributed by our partner communities
- Achieving a minimum leverage ratio of 2:1 (between leveraged dollars and County loaned CDBG funding)

Franklin County has entered into three consecutive contracts with the Community Capital Development Corporation (CCDC) to administer the program, including allocating an additional \$325,000 to the fund in 2005. As of March 31, 2007, the portfolio contains 8 active loans. Loans that have received approximately \$711,000 in CDBG funding and have in turn leveraged \$2,986,000 (a 4.19 to 1 leveraging ratio.) In addition the loans have resulted in the creation of 23 new jobs and the retention of 125 more. When the 148 jobs are divided against the \$711,000 expended, the expenditure equates to less than \$4,804 per job (well below the HUD requirement that for ever \$35,000 in program funds expended 1 job must be created.)

Of the 148 jobs created or retained the types of jobs are as follows: (125 created) 11- assembly line jobs; 5 – laborer; 2 – janitorial; 2 – cab drivers; 1 – field supervisor; 1 – surveyor; 1 – dispatcher; 34 – warehouse; 22 – packaging; 6 – distribution; 5 – quality assurance; 3 – packaging design; and 33 – assembly. (23 retained) 3 – Presidents; 1 – Vice President operations; 1 – Vice president marketing; 7 – Supervisors; 1 – Engineer; 1 – Surveyor; 3 - Secretaries; 1 - Bookkeeper; 1 – Auditor; 1 – Rodman/Instrument persons and 2 – Rodmen.

Additionally in program year 2006, two Growth Fund loans were paid off. Two loans that represented \$90,000 in program dispersals between them, and which in turn leveraged a total of \$211,000 (a leveraging ratio of 2.34 to 1). Between the two loans, the two companies created 2 new low/moderate income jobs and retained 5, (subsequently though, one of the companies lost two of the new positions owing to unexpected problems in its collection of its receivables which resulted in a restructuring of the company). Deducting the two positions the \$90,000 investment still resulted in the creation/retention of 5 positions, equating to \$18,000 per position, again within HUD's \$35,000 per job threshold.

#### **IV. HOME Grant**

##### HOME Program Summary

HOME is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act, as amended. The HOME program provides formula grants to states and local governments that communities can use—often in partnership with local nonprofit groups—to fund a wide range of activities that build, acquire, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Purpose: HOME is the largest Federal block grant to states and local governments designed exclusively to create affordable housing for low-income households. Each year it allocates approximately \$2 billion among those localities nationwide. The program was designed to reinforce several important values and principles of community development:

- HOME's flexibility empowers people and communities to design and implement strategies tailored to their own needs and priorities.

- HOME's emphasis on consolidated planning expands and strengthens partnerships among all levels of government and the private sector in the development of affordable housing.
- HOME's technical assistance activities and set-aside for qualified community-based nonprofit housing groups builds the capacity of these partners.
- HOME's requirement that participating jurisdictions (PJs) match 25 cents of every dollar in program funds mobilizes community resources in support of affordable housing.

**Types of Assistance:** HOME funds are awarded annually as formula grants to participating jurisdictions. In turn, each jurisdiction is provided with a line of credit to draw the costs of its program's project activities against. The program's flexibility allows states and local governments to use HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancement, as well as rental assistance and security deposits.

**Eligible Activities:** Participating jurisdictions may choose among a broad range of eligible activities to expend their HOME funds against, from providing home purchase and rehabilitation financing assistance to eligible homeowners and new homebuyers to building or rehabilitating housing for rent or ownership. As well as for "other reasonable and necessary expenses related to the development of non-luxury housing", including site acquisition or improvement, demolition of dilapidated housing to make way for HOME-assisted development, and payment of relocation expenses. Further, up to 10 percent of the PJ's annual allocation may be used for program planning and administration.

Some special conditions apply to the use of HOME funds. For example, PJs must match every dollar of HOME funds used (except for administrative costs) with 25 cents from nonfederal sources, which may include donated materials or labor, the value of donated property, proceeds from bond financing, and other resources. The match requirement may be reduced if the PJ is distressed or has suffered a Presidentially declared disaster. In addition, PJs must reserve at least 15 percent of their allocations to fund housing to be owned, developed, or sponsored by experienced, community-driven nonprofit groups designated as Community Housing Development Organizations (CHDOs). Related to that funding, PJs must ensure that HOME-funded housing units remain affordable in the long term (20 years for new construction of rental housing; or 5-15 years for construction of homeownership housing and housing rehabilitation, depending on the amount of the HOME subsidy). Under the auspices of the program, PJs have two years to commit funds (including reserving funds for CHDOs) and five years to spend funds.

**Application:** Program funds are allocated to units of general local government on the basis of a formula that considers the relative inadequacy of each jurisdiction's housing supply, its incidence of poverty, its fiscal distress, and other factors. Shortly after HOME funds become available each year, HUD informs eligible jurisdictions of the amounts earmarked for them. In order to participate in the program, jurisdictions must have a current and approved Consolidated Plan, which will include an action plan that describes how the jurisdiction plans to use its HOME funds.

Franklin County's affordable housing efforts are three-pronged: home rehabilitation and repair; home ownership opportunities, and affordable rental housing opportunities. The combination of these three programs address the Consolidated Plan goals for affordable housing. In 2006,

Franklin County had a total HOME budget of \$1,054,275.84, of which it disbursed \$902,195.63. The budgets and expenditures by major category are shown below (Table 11).

**Table 11**

<b>Category</b>	<b>Budgets</b>	<b>Expenditures</b>	<b>Unexpended</b>	<b>% expended</b>
<b>Administration</b>	96,525.00	34,416.81	62,108.19	36%
<b>CHDO Dev. &amp; Opns.</b>	274,173.84	213,144.89	61,028.95	78%
<b>Single Family Rehab</b>	683,577.00	653,231.26	30,345.74	96%
<b>Total 2006 HOME</b>	<b>1,054,275.84</b>	<b>902,195.63</b>	<b>152,080.21</b>	<b>86%</b>

\*Budgets include dollars remaining from previous year contracts.

The following are specific accomplishments under the HOME program for fiscal year 2006. The format follows Franklin County's HOME major categories as seen in Table 11.

Housing Staff Expense: Franklin County uses a separate program fund to pay for the management expenses of its affordable housing programs in order to better track the administration costs of these programs. During this fiscal year \$96,525 was budgeted for HOME Administration and \$34,416.81 was expended. (The other items that comprised the County's HOME Administration budget are CHDO monitoring by the Collaborative of Greater Columbus (\$5,000) and the HQS Inspection of HOME rental units by the Columbus Metropolitan Housing Authority (\$18,000,) (alongside the \$73,525 allocated to HOME Administration itself.))

CHDO Development & Operations: Franklin County partnered with two Community Housing Development Organizations (CHDOs) in 2006, Homes on the Hill which operates in Southern Franklin County and MiraCit which operates in the Northeast sector of the County. These are HUD certified organizations that are charged with building or rehabilitating new or rental housing for low to low-moderate income citizens. In 2006, eight new homes were constructed and five were sold at or below cost to local families. Additionally, five percent of the 2006 HOME award was set aside for CHDO operations as per HOME requirements. In 2006, \$213,144.89 in HOME funds were expended to support these efforts. Further, \$168,000 was allocated to the Columbus Housing Partnership (a new CHDO certified in 2007) to rehabilitate the Urban Hollow Apartment Complex in Urbancrest. As of the close of the program year, none of those dollars had been disbursed.

Single-family rehabilitation program provides non-interest substantial home rehabilitation loans of up to \$25,000 that are deferred and then forgiven over a 20-year period. Through this program administered by the Mid-Ohio Regional Planning Commission (MORPC) Franklin County targets code compliance, health safety standards and neighborhood revitalization. In 2006, 19 homeowners were assisted and \$653,231.26 was disbursed.

## **V. Emergency Shelter Grant**

### Emergency Shelter Grant Summary

The Emergency Shelter Grant (ESG) program provides homeless persons with basic shelter and essential supportive services. Grantees such as Franklin County receive ESG grants and make those funds available to eligible recipients who actually provide the homeless services. ESG

funds can be used for such activities as the rehabilitation or remodeling of a building to be used as a shelter; operations and maintenance of a shelter facility; essential supportive services (i.e., case management, physical and mental health treatment, substance abuse counseling, childcare, etc.); homeless prevention and grant administration. Grantees, except for state governments, must match ESG grant funds dollar for dollar with their own locally generated amounts. These local amounts can come from the grantee or recipient agency or organization; other federal, state and local grants; and from "in-kind" contributions such as the value of a donated building, supplies and equipment, new staff services, and volunteer time.

In 2006, Franklin County's ESG grant amount from HUD was \$80,559.03. The County, through the Community Shelter Board, awarded this grant to the Homeless Families Foundation towards operational costs. The foundation is a 90 day shelter program for homeless families with minor children in their custody. Under the program each family is provided their own apartment unit along with all necessary supplies, as well as a gamut of educational and supportive services including a case manager. The purpose of the program is to stabilize those families' lives and culminate in their securing permanent housing. In 2006 the entire grant amount was expended and the shelter served 665 individuals.

Description of sources and amounts of funds used to meet the program match requirements:

The County overwhelmingly matched the \$80,559.03 ESG allocation with \$5,557,994.00 in general fund contributions. (\$1,554,748 was contributed to the Safety Net project, \$1,003,246 to the rebuilding Lives effort and \$3,000,000 to the local Affordable Housing Trust.)

## **VI. American Dream Downpayment Initiative**

### American Dream Downpayment Initiative Summary

The American Dream Downpayment Initiative (ADDI) was signed into law on December 16, 2003. The American Dream Downpayment Assistance Act authorized up to \$200 million annually for fiscal years 2006 - 2007. ADDI is a formula grant program (entitlement) and is administered in conjunction with the HOME Investment Partnerships Program, as described above.

**Purpose:** The purpose of the ADDI program is to increase the homeownership rate, especially among lower income and minority households, and to revitalize and stabilize communities.

**Type of Assistance:** ADDI helps eligible first-time homebuyers in purchasing single-family homes by providing funds for downpayment, closing costs, and rehabilitation carried out in conjunction with the assisted home purchase. The amount of ADDI assistance provided may not exceed \$10,000 or six percent of the purchase price of the home, whichever is greater. The rehabilitation must be completed within one year of the home purchase. Rehabilitation may include, but is not limited to, the reduction of lead paint hazards and the remediation of other home health hazards.

**Eligible Customers:** To be eligible for ADDI assistance, individuals must be first-time homebuyers interested in purchasing single-family housing and whose incomes don't exceed the



80% area median income. A first-time homebuyer is defined as an individual and his or her spouse who have not owned a home during the three-year period prior to the purchase of a home with ADDI assistance. Further, ADDI funds may be used towards the purchase of single family housing, a condominium unit, a cooperative unit, or manufactured housing.

Eligible Activities: A condition placed on eligible activities, is that not more than twenty percent of a jurisdiction's total ADDI allocation can go towards rehabilitation.

In 2006, Franklin County contracted with the Columbus Housing Partnership for a downpayment assistance program to be funded with the County's ADDI award. Under this program non-interest bearing, forgivable notes of up to \$6,000 are made to low and low-moderate income households. In order to receive that funding though, participants must successfully pass a certified Homebuyers certifications course (courses the County funds with a CDBG allocation; in 2006, the County allocated \$11,287.50 towards that effort.) In 2006, the Downpayment Assistance program was funded with \$144,000 in ADDI funding, \$67,271.19 was expended and 10 households were served.

## **VII. Relocation**

Franklin County is required to implement all HUD funded programs and projects in accordance with the provisions of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (Uniform Act). The Uniform Act provides important protections and assistance for people affected by the acquisition, rehabilitation, or demolition of real property for Federal or federally funded projects. This law was enacted by Congress to ensure that individuals whose real property is acquired, or who are forced to relocate as a direct result of projects receiving Federal funds, are treated fairly and are equitably compensated. In 2006, Franklin County had no projects that required the relocation of individuals or families.

## **VIII. Self Evaluation**

In 2006, Franklin County effectively used federal and local resources to further its overall consolidated plan goals with respect to community development, housing, homeless and special needs in an attempt to serve low, very low and moderate-income persons. As indicated in the Consolidated Plan, these goals were to provide affordable housing opportunity, neighborhood and target area revitalization, and economic development and economic opportunity.

The Department of Housing and Urban Development has requested that all grantees implement an evaluation performance plan. Franklin County has already incorporated such a practice by way of its Management for Results process, which is used to evaluate the performance of the Department of Economic Development and Planning, as well as all other Franklin County Agencies. This plan is used to make budgeting decisions for those program areas that are demonstrated to be the most effective in addressing the needs of its low and moderate income clientele in a manner that is consistent with the department's consolidated plan. A copy of the Department of Economic Development and Planning's 2006 business plan has been attached to this plan to provide greater clarification, identifying the steps Franklin County takes to expend its grant funds and the safeguards it incorporates to sure their expended in an efficient and effective manner.





Streets  
Highways  
CDBG Target Areas  
Unincorporated Franklin County  
City of Columbus  
Incorporated Franklin County



Franklin County Development  
Department  
May 11, 2005  
Data Source : FC Auditor, FC Development,  
Census Bureau (2000)

TABLE 12

## FRANKLIN COUNTY CDBG

## ELIGIBLE TARGET AREAS/SLUM &amp; BLIGHT AREAS

Area Name	Census Tract	Block Group	Total Persons	Total LMI Persons	% LMI Concentration (>48.1 per 2000 Census)	COMMENTS
BLENDON TOWNSHIP						Now LMI qualified 71.31= 35.3%, Not qualified = 38.3% Includes 93.72 4 (pt); 93.73 5(pt); 93.74 2(pt)
Cleveland Hts	71.12	1 (pt)	214	111	52.7	
Marcella Drive	71.32	2-3 (pt)	10	10	100	
BRICE	ALL		70	36	51.4	
CANAL WINCHESTER						Block 1 not qualified alone; Block 7 Not found Only 2 (pt) would qualify See Also Mifflin Twp. Only 1 (pt) would qualify Expanded to Block 4 Block 4 Not found
Gender West	94.91	1-2 (pt)	126	65	51.6	
CLINTON TOWNSHIP						
Chambers/Kenny	19.00	1, 6 (pt)	122	66	54.1	
"	78.30	2 (pt)	55	30	65.2	
Oakland Park-Agler	75.34	1-3 (pt)	244	154	63.1	
"	77.10	1 (pt)	343	191	55.7	
*East Clinton	77.21	1, 4(pt)	670	619	92.39	
"		1 - 3				
"	77.22	(pts)	1791	1020	57	
Cooke Rd	77.40	1(pt)	202	103	51	
FRANKLIN TOWNSHIP						New
Stimmel North	51.00	2,3 (pts)	153	103	67.3	New Additions
Westland Mall	82.10	1,2 (pts)	534	312	58.4	New Additions
"	82.30	1,2 (pts)	3,663	2,547	69.5	New Additions
Mon-e-bak	82.41	2 (pt)	116	80	69	Division of 82.40
"	82.42	3,4 (pts)	767	409	53.3	Division of 82.40
"		1,2,5				Block 1, Not Qualified alone
Eureka Park	83.22	(pts)	183	135	73.8	Same
Jackson-Hopkins	83.30	1,2 (pts)	1750	1022	58.4	Block 9, Not Qualified alone
"		1,2,3,9				Block 1 qualifies the whole tract
Frank Rd Area	83.40	(pts)	2313	1282	55.4	Also in Jackson Twp.
"		1,2, 9				
"	83.80	(pt)	58	33	56.9	
Alkire-Southwestern	83.50	3 (pt)	51	30	58.8	
"	83.60	2 (pt)	262	127	48.5	
GAHANNA						
McCutcheon-Agler	74.24	2 (pt)	1062	638	60.1	

**FRANKLIN COUNTY CDBG**

**ELIGIBLE TARGET AREAS/SLUM & BLIGHT AREAS**

Area Name	Census Tract	Block Group	Total Persons	Total LMI Persons	% LMI Concentration (>48.1 per 2000 Census)	COMMENTS
GROVE CITY						No other qualifies, nor total tract Expanded
Olde Grove City	96.00	2 (pt)	1005	489	48.7	
"	97.11	2-4 (pt)	1690	3267	51.7	
Home-Parlin Area	97.20	1 (pt)	1304	676	51.8	
Stringtown-Hoover	97.20	9 (pt)	2136	1228	57.5	New
GROVEPORT						Block 1, Not qualifiable alone Expanded
		1 - 3				
Olde Groveport	94.40	(pts)	3000	1489	49.6	
"	94.91	2 (pt)	96	48	50	
HAMILTON TOWNSHIP						Block 5, Not Qualified alone New
Greenacres/S High	88.25	3-5 (pts)	363	250	68.9	
"	95.90	3 (pt)	1311	743	56.7	
HILLIARD						
Olde Hilliard	79.21	1 (pt)	1486	747	50.3	New
JACKSON TOWNSHIP						New; See Also Urbancrest See also Franklin Twp.
Big Run South	83.70	2 (pt)	139	95	62.1	
Alkire-Southwestern	83.50	3(pt)	135	105	77.8	
Casa-Ventura	96.00	4 (pt)	103	50	48.5	
JEFFERSON TOWNSHIP						New
Taylor Stn	92.10	1 (pt)	14	10	71.4	
Blacklick Village	73.92	2 (pt)	394	283	71.8	
LOCKBOURNE	95.90	4 (pt)	280	173	61.8	
MADISON TOWNSHIP						See also Truro Twp.
Blacklick Est CDP	94.10	1(pt)	1290	652	50.5	
Edgewater Park	94.30	1 (pt)	109	Blighted		
Winchester-S						
Hamilton	94.30	4 (pt)	235	125	53.2	New
Madison West	94.92	1-2 (pt)	270	166	61.5	New
Madison North	94.92	4-6(pt)	666	326	48.9	New
MIFFLIN TOWNSHIP						Expanded New
Leonard Park	74.24	1,2,6 (pt)	364	248	68.1	
"	74.10	1 (pt)	0	0	0	

**FRANKLIN COUNTY CDBG**

**ELIGIBLE TARGET AREAS/SLUM & BLIGHT AREAS**

<b>Area Name</b>	<b>Census Tract</b>	<b>Block Group</b>	<b>Total Persons</b>	<b>Total LMI Persons</b>	<b>% LMI Concentration (&gt;48.1 per 2000 Census)</b>	<b>COMMENTS</b>
"	75.50	1 (pt)	98	54	55.1	New
Oakland-Agler	75.34	1-3 (pt)	867	598	69	Block 1-2, Not qualified alone
"	75.20	1,2,3 (pt)	1257	863	68.7	See Also Clinton Twp.
"	8.20	1-2(pt)	82	66	80.5	New
NEW ROME OBETZ	ALL		60	45	75	Includes 81.10 5 (pt); 81.32 3-4 (pt); 81.41 2(pt)
Olde Obetz	95.20	1-2 (pt)	1348	683	50.7	Couldn't qualify Block 3 44.5%
PICKERINGTON	94.92	6(pt)	55	32	58.2	New
PLEASANT TOWNSHIP						
Georgesville	98.00	1(pt)		Blighted		
Olde Darbydale	98.00	1(pt)		Blighted		
PRAIRIE TOWNSHIP						
Lincoln Village CDP	ALL		9482	5246	55.3	All tracts below included
"	81.10	1-5 (pt)	4498	2543	56.5	
"	81.20	1-4 (pt)	3751	2181	58.1	
"	81.41	2(pt)	1233	522	37.8	
Kunz-Johnson	81.61	2(pt)	245	133	54.3	New
Westland Mall	82.30	1,2 (pt)	630	464	73.7	Expanded
REYNOLDSBURG						
Rosehill/Livingston	93.62	2 (pt)	237	129	54.4	
"	93.71	1 (pt)	8	0	0	Logical merge with 93.83
"	93.83	1-2 (pt)	2328	1160	49.8	New
"	93.86	1(pt)	2980	1668	56	New
REYNOLDSBURG						
Rosehill/Lancaster	93.81	1,2,4 (pt)	5183	2658	51.3	New
SHARON TOWNSHIP						
Homeacre	69.45	1 (pt)	81	40	49.4	
"	69.44	1 (pt)				Logical merge with 69.45
Flint Rd	70.40	2 (pt)	115	64	55.7	New
TRURO TWP						
Blacklick Est CDP	93.73	2(pt)	1044	527	50.47	See also Madison Twp
URBANCREST	96.00	1 (pt)	868	635	73.2	
"	83.70	2 (pt)	139	95	62.1	New; See Also Urbancrest
VALLEYVIEW						

**FRANKLIN COUNTY CDBG**

**ELIGIBLE TARGET AREAS/SLUM & BLIGHT AREAS**

<b>Area Name</b>	<b>Census Tract</b>	<b>Block Group</b>	<b>Total Persons</b>	<b>Total LMI Persons</b>	<b>% LMI Concentration (&gt;48.1 per 2000 Census)</b>	<b>COMMENTS</b>
<b>Hague-Elliott</b>	<b>82.10</b>	<b>1 (pt)</b>	<b>76</b>	<b>42</b>	<b>55.3</b>	
<b>WESTERVILLE</b>						
<b>W Shrock- S State</b>	<b>71.14</b>	<b>1</b>	<b>272</b>	<b>181</b>	<b>66.5</b>	<b>New</b>
<b>"</b>	<b>70.10</b>	<b>2,4 (pt)</b>	<b>1627</b>	<b>895</b>	<b>55</b>	
<b>Sunbury-Central</b>						<b>New</b>
<b>College</b>	<b>71.96</b>	<b>1-2 (pt)</b>	<b>133</b>	<b>65</b>	<b>48.9</b>	
<b>WHITEHALL</b>	<b>ALL</b>	<b>19,201</b>	<b>11,896</b>		<b>61.9</b>	<b>Expanded</b>
<b>Midcliff-Woodcliff</b>	<b>Include:</b>					
<b>Eastway Ct</b>	<b>27.70</b>	<b>1 (pt)</b>		<b>93.11</b>	<b>1-3 (pt)</b>	
<b>Broad St-Poth Rd</b>	<b>74.10</b>	<b>1 (pt)</b>		<b>93.21</b>	<b>1-2 (pt)</b>	
<b>Whitehall Woods</b>	<b>92.10</b>	<b>1-2 (pt)</b>		<b>93.31</b>	<b>1 (pt)</b>	
<b>Broad-Powell</b>	<b>92.20</b>	<b>1-2 (pt)</b>		<b>93.4</b>	<b>1-2 (pt)</b>	
<b>Langley-Main St</b>	<b>92.30</b>	<b>1-4 (pt)</b>		<b>93.5</b>	<b>1-2 (pt)</b>	
<b>"</b>	<b>92.40</b>	<b>1-3 (pt)</b>		<b>93.61</b>	<b>3 (pt)</b>	
<b>Main St-Kae Ave</b>	<b>92.50</b>	<b>1-3 (pt)</b>				
<b>WORTHINGTON</b>						
<b>Proprietors/Schrock</b>	<b>67.22</b>	<b>2 (pt)</b>	<b>854</b>	<b>414</b>	<b>48.5</b>	<b>New</b>

## **Economic Development & Planning Department**

### 2006 Strategic Business Plan

#### **Franklin County Vision**

**The vision of the Franklin County Commissioners' organization is to become the best managed county in the nation by achieving results for our customers and improving the quality of life for the people of Franklin County.**

#### **Department Mission**

**The mission of the Economic Development and Planning Department is to provide economic development, affordable housing, zoning enforcement, land-use planning, residential building inspection, floodplain administration and information services to protect and enhance the quality of life for the inhabitants of Franklin County and Central Ohio in a stable, sustainable local economy.**

#### **Business Environment**

The public demand for excellence, successful program design and implementation requires adequate resources, vendor capacity and competent staffing.

Evolving local conditions (regionalism issues) and legislative changes (Tax Code reform, local government funds) will place demands on EDP for flexible and responsive management strategies and effective service delivery systems.

Changing funding resources (federal, state and county) greatly impact community and economic development priorities and service delivery.

New and emerging land-use planning initiatives are demanding the coordination of efforts, infrastructure and services regionally, which makes it imperative for EPD to assume a leadership role to coordinate land-use plans on a regional scale.

There are increased demands on EDP to maintain and expand its decision-making capabilities and utilize new technologies in order to access the most current and accurate data available, which leads to an improved level of service delivery and quality of life in Franklin County.

Greater pressure to develop in environmentally sensitive areas will raise quality of life issues for its residents.

The population, per the 2002 census, is increasing in the unincorporated areas by 5.199% (11,713 residents).

#### **Department Strategic Results**

EDP will meet or exceed the performance measurement outcomes named in our 2005-2009 five year consolidated plan.

EDP's grant administration and draw down ratio exceeds the 1.5:1 required by the department of Housing and Urban Development.

EDP will create community and economic development strategies that will expand programs and resources available to Franklin County political sub-divisions, businesses and residents based on local dynamics.

EDP will take a leadership role in developing a Countywide Master Plan by completing individual comprehensive plans for the 17 townships in Franklin County.

EDP management will remain aware and be responsive to the changing development climate of Franklin County

EDP will provide education and information to constituents on the effects of development within those areas identified as environmentally sensitive. (i.e. NPDES II and ESDA meetings)

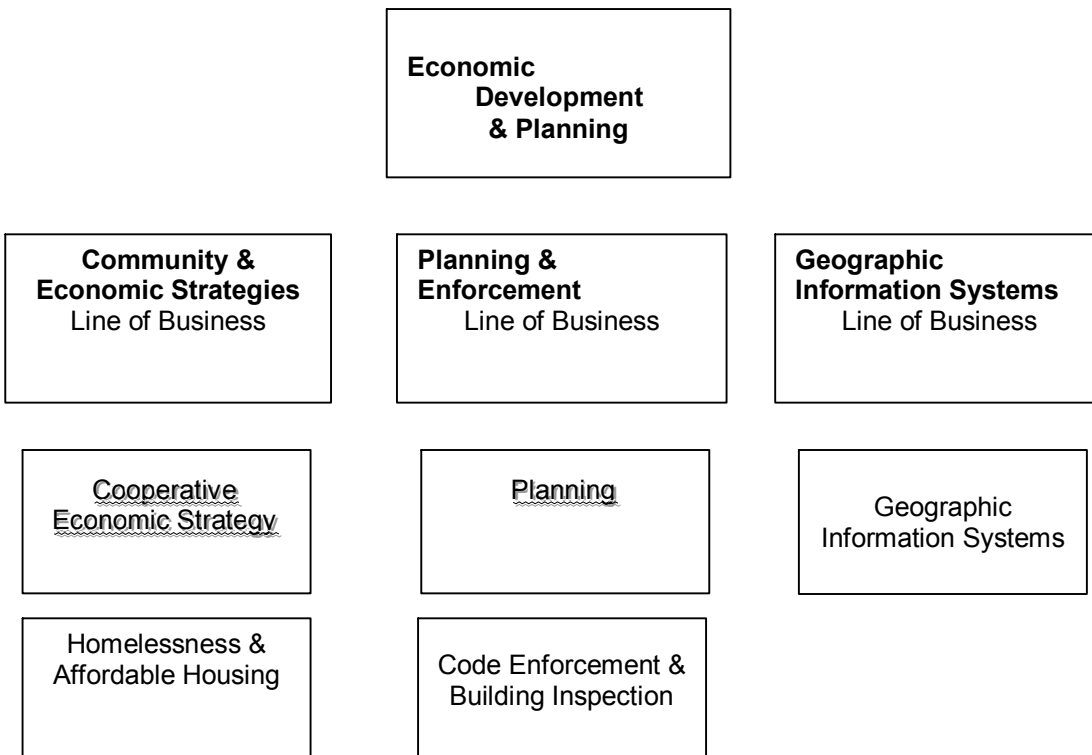
EDP will actively promote an initiative to establish a regional GIS utility with state and local agencies in the Central Ohio Region.

EDP will implement annual Individual Developmental Plans (IDPs) for each employee by January 2003 and updated annually.

EDP will develop cooperative agreements among sister agencies to provide a one-stop shop permitting process.

EDP will continue to improve a record-imaging program, implemented in 2003, to provide electronic access to important case file documents on PCs providing access to records.

### Managing for Results Organizational Structure





## Structure proposed by CED/DEV/OMB

Existing Incentive & Coop Econ Strategy combined into Coop Econ Strategy

Existing Affordable Housing & Homelessness combined into Homelessness & Affordable Housing

Existing Comprehensive Land Use, Site Specific Land Use & Boards & Commissions combined into Planning.

Existing Building Compliance & Zoning Compliance combined into Code Enforcement & Building Inspection

Existing Geographic Information Systems remains separate program.

### Lines of Business

1. COMMUNITY AND ECONOMIC STRATEGIES– The purpose of the Community and Economic Strategies line of business is to provide incentives, infrastructure grants and growth strategies to Franklin County businesses and communities so they can strengthen local tax bases, increases businesses and job opportunities and enhance public assets. It is also to provide affordable housing, homeless and supportive services programs and resources to low-to-moderate income (LMI) Franklin County residents so they can occupy safe, decent and sanitary affordable housing.

#### Key Results:

200% of Franklin County's investment in cooperative economic strategies will be matched by other non-county resources.

100% of assisted households acquire or improve their home within program standards and costs

2. PLANNING AND ENFORCEMENT– The purpose of the Planning and Development line of business is to provide education pertaining to land use planning and compliance services to Franklin County residents so they can understand, participate in, and develop site-specific and comprehensive land use plans, and to provide analysis and recommendation services to Franklin County land use boards and commissions so they can make informed planning, zoning, subdivision, and annexation decisions.

#### Key Results:

100% of plans/recommendations reviewed, updated, developed and/or presented to the Planning Commission are adopted

100% of land use applicants report they had the information needed to make a complete application for rezoning and subdivision plats.

100% of GIS maps and analyses completed lead to informed land use and policy decisions.



100% of inspections result in compliance with zoning and building codes

100% of recommendations presented to Boards and Commissions provided the necessary information to make informed policy and planning recommendations/decisions

3. GEOGRAPHIC INFORMATION SYSTEMS - The purpose of the Geographic Information System (GIS) Special Projects Program is to provide GIS consultation and data analysis services to internal staff, local townships, and other public entities so they can make informed policy and planning recommendations and decisions

Key Result:

100% of GIS Maps and Analysis completed that provide the necessary information to make informed policy and planning recommendations/decisions.

### Program Descriptions and Performance Measures

<u><b>Line of Business</b></u>	<u>Community and Economic Strategies</u>
<b>Program</b>	<u>Cooperative Economic Strategy Program</u>
Program Purpose Statement	The purpose of the Cooperative Economic Strategy Program is to provide inducements on behalf of Franklin County and local jurisdictions in the form of tax incentives, economic development grants, technical assistance and other targeted inducements to leverage public sector incentives/private investment to provide resources to strengthen these communities' local tax base.
Services that Comprise the Program	Enterprise zone (EZ) agreements, Other inducements, Regional strategy assistance, Non-residential community reinvestment area (CRA) tax incentive agreements, Infrastructure grants, revolving loan fund projects
Program Performance Measures	<p><b>Primary Demand:</b>            \$\$\$ project funding requested from Franklin County government.</p> <p><b>Primary Output:</b>  <b>\$\$\$ project funding provided by Franklin County government.</b></p> <p><b>Primary Result:</b>            % of Franklin County's investment that will be matched by other non-county resources.</p> <p><b>Efficiencies:</b>            Output Efficiency – cost per dollar funded by Franklin County             Result Efficiency – cost per cumulative dollar realized by Franklin County. (admin costs)</p> <p><b>Secondary Demand:</b>            \$\$\$ total economic impact promised by businesses as a result of proposed incentives            # technical consultations requested</p>

	<b>Secondary Output:</b> <b>\$\$\$ Total Economic Impact contracted (obligated) with businesses for incentives received.</b> <b># technical consultations completed</b>  <b>Secondary Result:</b> <b>\$\$\$ Total Economic Impact actually provided by businesses upon receipt of incentives.</b>
Responsible Employee(s)	Senior Program Coordinator for Economic Development
Budget	

<u><b>Line of Business</b></u>	<u><b>Community and Economic Strategies</b></u>
<b>Program</b>	<u>Homelessness &amp; Program</u>
Program Purpose Statement	The purpose of the Homelessness & Affordable Housing Program is to ensure that all residents in Franklin County can live or shelter in decent, safe and sanitary conditions.
Services that Comprise the Program	Home Ownership through down payment assistance/home repair. Development and/or Substantial Rehabilitation or single and multi family housing. Rental assistance and housing support <i>Emergency Shelter support</i> Transition to Permanent Housing Assistance Homeless Prevention Assistance
Program Performance Measures	<b>Primary Demand:</b> # households requesting assistance from Franklin County.  <b>Primary Output:</b> <b># households that receive assistance from Franklin County.</b>  <b>Primary Result:</b> <b># of households that receive assistance within program standards and costs</b>  <b>Efficiencies:</b> \$\$\$ per household receiving assistance  <b>\$\$\$ per of households that receive assistance within program standards and costs</b>
Responsible Employee(s)	Senior Program Coordinator for Community Development
Budget	

<u>Line of Business</u>	<u>Planning &amp; Enforcement</u>
<b>Program</b>	<u>Planning</u>
Program Purpose Statement	The purpose of the Planning Program is to provide consultation and facilitation services to townships, the private sector, community interest groups, and county boards and to provide recommendations, analysis, and meeting facilitation services to various Boards and Commissions so they can make legal and informed policy and planning recommendations and decisions. It also provides application, permit, and consultation services to land owners and developers so they can make informed decisions.
Services that Comprise the Program	Inter-jurisdictional planning meetings, flood plain/environmental plans, long-range planning sessions, comprehensive plans, comprehensive plan promotional sessions, resolution recommendations, regulation opinions, Website applications, consultation sessions and technical review meetings, Meeting facilitations, legal notices, packets, subdivision analysis & recommendations, rezoning analysis & recommendations, Legislation analysis, regulatory implementation sessions, research request responses, public presentations, floodplain educational presentations, planning brochures.
Program Performance Measures	<p><b>Primary Demand:</b> # land use applications requested</p> <p><b>Primary Output:</b> # applications provided/processed</p> <p><b>Primary Result:</b> # of applications processed that provided the necessary information for legal and informed decisions or for a submitting a complete application</p> <p><b>Efficiencies:</b>            \$\$\$ per plan/application provided/processed            \$\$\$ per plans/applications provided/processed that provided the necessary information for legal and informed decisions or for a submitting a complete application</p> <p><b>Secondary Demand(s):</b>            # Comprehensive Land Use and/or Development Policy Plans requested</p> <p>           # Comprehensive Planning sessions needed            # Hours comprehensive planning needed            # Townships requesting consultation contracts            # Hours reviewing applications            # Rezoning (with RZC) cases requiring recommendation            # Subdivision cases requiring recommendation            # BZA cases requiring recommendation            # Annexation cases requiring recommendation         </p>

	<p><b>Secondary Output(s):</b></p> <ul style="list-style-type: none"> <li># Comprehensive Land Use and/or Development Policy plans provided to townships, the private sector, community interest groups, and county boards</li> <li># Comprehensive Planning sessions facilitated</li> <li># Hours Comprehensive Planning facilitated</li> <li># Townships that receive a consultation contract</li> <li># Rezoning (w/ RZC) cases recommendation presented</li> <li># Subdivision cases recommendation presented</li> <li># BZA cases recommendation presented</li> <li># Annexation cases recommendation presented</li> <li># hours reviewing applications</li> </ul> <p><b>Secondary Result(s):</b></p> <ul style="list-style-type: none"> <li># Comprehensive Land Use and/or Development Policy Plans provided comprehensive land use and/or Development Policy Plans provided to private sector, community interest groups, and county boards that provided the necessary information to make a legal and informed land use and/or development decision.</li> </ul> <p>95% of land use applicants processed where applicant reporting they had the information they needed to make a complete application for a rezoning and subdivision plats</p> <ul style="list-style-type: none"> <li># Rezoning (w/ RZC) cases recommendation provided necessary information</li> <li># Subdivision cases recommendation provided necessary information</li> <li># BZA cases recommendation provided necessary information</li> <li># Annexation cases recommendation provided necessary information</li> </ul>
Responsible Employee(s)	Lee Brown
Budget	\$

<u><b>Line of Business</b></u>	<u><b>Planning &amp; Enforcement</b></u>
<b>Program</b>	<u>Code Enforcement &amp; Building Inspection</u>
Program Purpose Statement	The purpose of the Code Enforcement Program is to provide building inspections to developers and land owners so they can develop their property in compliance with building codes. It is also to provide zoning-related inspection services to residential developers and the general public so they can develop and maintain sites according to regulations.
Services that Comprise the Program	New construction building inspections, zoning permits, building permits, electrical permits, HVAC permits, building condemnations, court testimonies, preventative inspections, complaint-based inspections, New construction building inspections, zoning permits, building permits, electrical permits, HVAC permits, building condemnations, court testimonies, preventative inspections, complaint-based inspections.
Program Performance	<b>Primary Demand:</b>

Measures	<p># Building Inspections Requested and Zoning Complaints Received</p> <p><b>Primary Output:</b></p> <p># Building Inspections Completed and Zoning Complaints Inspected/Processed</p> <p><b>Primary Result:</b></p> <p><u># Building Inspections completed and Zoning Complaints/Inquiries Processed/Inspected in compliance of standards</u></p> <p><b>Efficiencies:</b></p> <p>\$\$\$ per building inspection completed/ zoning complaint/inquiry inspected/processed</p> <p>\$\$\$ per building inspection completed/zoning complaint/inquiry inspected/processed in compliance of standards</p> <p><b>Secondary Demands:</b></p> <p># Electrical Inspections requested</p> <p># Heating Inspections requested</p> <p># Building Plans submitted for review</p> <p># Zoning Complaints received</p> <p># Zoning Inquiries received</p> <p><b>Secondary Output:</b></p> <p>#Electrical Inspections completed</p> <p># Heating Inspections completed</p> <p># Building Plans reviewed</p> <p># Zoning Complaints inspected</p> <p># Zoning Inquiries processed</p>
Responsible Employee(s)	Jack Todd & Joe Bailey
Budget	\$

<b><u>Line of Business</u></b>	<b><u>Geographic Information Systems</u></b>
<b><u>Program</u></b>	<b><u>Geographic Information Systems (GIS)</u></b>
Program Purpose Statement	The purpose of the Geographic Information System (GIS) Special Projects Program is to provide GIS consultation and data analysis services to internal staff, local townships, and other public entities so they can make informed policy and planning recommendations and decisions.
Services that Comprise the Program	GIS promotional demonstrations (e.g., Townships & agencies), Customized GIS products (e.g., Townships & agencies), GIS maps, Technical support, and Internet-accessible GIS and GIS analysis
Program Performance Measures	<p><b>Primary Demand:</b> # GIS Maps &amp; Analysis requested</p> <p><b>Primary Output:</b> # GIS Maps and Analysis completed</p> <p><b>Primary Result:</b> <b># GIS Maps and Analysis completed that provide the necessary information to make informed policy and planning recommendations/decisions</b></p> <p><b>Efficiencies:</b> \$\$\$ per GIS map and analysis completed <b>\$\$\$ per GIS map and analysis completed that provides the necessary information to make informed policy and planning recommendations/decisions</b></p> <p>Secondary Demands: <b># Website Hits Expected</b> <b># Website maintenance/translation requested</b></p> <p>Secondary Outputs: <b># Website hits</b> <b># Website maintenance/translation performed</b></p>
Responsible Employee(s)	Kusi Akuoko
Budget	\$

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT

INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM

CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2006  
04-01-2006 TO 03-31-2007  
FRANKLIN COUNTY, OH

PART I: SUMMARY OF CDBG RESOURCES

2,474,931.66	01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR
1,874,991.00	02 ENTITLEMENT GRANT
0.00	03 SURPLUS URBAN RENEWAL

0.00	04 SECTION 108 GUARANTEED LOAN FUNDS
100,000.00	05 CURRENT YEAR PROGRAM INCOME
0.00	06 RETURNS
0.00	07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE
4,449,922.66	08 TOTAL AVAILABLE (SUM, LINES 01-07)

PART II: SUMMARY OF CDBG EXPENDITURES

PLANNING/ADMINISTRATION	09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND 1,243,793.53
0.00	10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT
1,243,793.53	11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)
405,879.76	12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION
0.00	13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS
0.00	14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES
1,649,673.29	15 TOTAL EXPENDITURES (SUM, LINES 11-14)
2,800,249.37	16 UNEXPENDED BALANCE (LINE 08 - LINE 15)

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

0.00	17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS
0.00	18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING
1,243,793.53	19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES
0.00	20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT
1,243,793.53	21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)
100.00%	22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

PY	PY	PY	
			23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION
0.00			24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION
0.00			25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS
0.00%			26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
  
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INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
  
CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2006  
04-01-2006 TO 03-31-2007  
FRANKLIN COUNTY, OH

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

141,336.15	27 DISBURSED IN IDIS FOR PUBLIC SERVICES
215.83	28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR
0.00	29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR
0.00	30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS
141,551.98	31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)
1,874,991.00	32 ENTITLEMENT GRANT
286,009.35	33 PRIOR YEAR PROGRAM INCOME
0.00	34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP
2,161,000.35	35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)
6.55%	36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)

PART V: PLANNING AND ADMINISTRATION (PA) CAP

405,879.76	37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION
0.00	38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR
0.00	39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR
0.00	40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS
405,879.76	41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)
1,874,991.00	42 ENTITLEMENT GRANT
100,000.00	43 CURRENT YEAR PROGRAM INCOME
0.00	44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP
1,974,991.00	45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)
20.55%	46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT



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INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM

CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2006  
04-01-2006 TO 03-31-2007  
FRANKLIN COUNTY, OH

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

NONE FOUND

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT

INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM

CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2006  
04-01-2006 TO 03-31-2007  
FRANKLIN COUNTY, OH

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

NONE FOUND

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
 INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
 CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2006  
 04-01-2006 TO 03-31-2007  
 FRANKLIN COUNTY, OH

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

DRAWN AMOUNT	PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	MATRIX CODE	NTL OBJ
-----	----	----	-----	-----	-----	-----
15,499.59	2005	0002	982	GROVE CITY INFRASTRUCTURE	03	LMA
85,996.80	2005	0002	982	GROVE CITY INFRASTRUCTURE	03	LMA
5,391.28	2005	0002	982	GROVE CITY INFRASTRUCTURE	03	LMA
7,546.96	2005	0003	983	PRAIRIE TOWNSHIP INFRASTRUCTURE	03	LMA
92,600.00	2005	0004	984	SOUTHWEST COMMUNITY CENTER	03E	LMA
42,168.32	2005	0005	985	ELMORE AREA	03	LMA
5,970.03	2005	0010	1017	DEAF EQUIPMENT SERVICES-M.O.B.I.L.E.	05B	LMC
10,798.18	2005	0011	992	HOMESHARING	05	LMC
1,095.00	2005	0012	993	COUNSELING CERTIFICATES	05	LMC

1,825.00	2005	0012	993	COUNSELING CERTIFICATES	05	LMC
917.50	2005	0012	993	COUNSELING CERTIFICATES	05	LMC
40,932.03	2005	0013	994	HOMELESS PREVENTION AND TRANSITION	05Q	LMC
22,323.38	2005	0013	994	HOMELESS PREVENTION AND TRANSITION	05Q	LMC
10,220.50	2005	0016	997	URGENT REPAIR SEWER	14A	LMH
24,863.00	2005	0016	1016	REGULAR URGENT REPAIR	14A	LMH
9,409.05	2005	0022	1001	HOUSING SERVICES	05	LMC
15,448.36	2005	0022	1001	HOUSING SERVICES	05	LMC
20,712.82	2005	0024	1004	MICRO ENTERPRISE LOANS	18C	LMCMC
71,092.61	2005	0024	1004	MICRO ENTERPRISE LOANS	18C	LMCMC
5,608.79	2005	0024	1021	LOAN SERVICING FUND	18C	LMCMC
22,261.00	2005	0029	1005	LATERAL HOOK-UPS	14A	LMH
66,611.00	2005	0029	1005	LATERAL HOOK-UPS	14A	LMH
179,211.00	2005	0029	1005	LATERAL HOOK-UPS	14A	LMH
138,069.00	2005	0029	1005	LATERAL HOOK-UPS	14A	LMH
35,568.00	2006	0002	1034	BOH - URGENT NEEDS REPAIR	14A	LMH
8,426.00	2006	0002	1034	BOH - URGENT NEEDS REPAIR	14A	LMH
49,629.98	2006	0002	1034	BOH - URGENT NEEDS REPAIR	14A	LMH
13,297.00	2006	0003	1035	BOH - SEWER REPAIR PROGRAM	14A	LMH
5,945.00	2006	0003	1035	BOH - SEWER REPAIR PROGRAM	14A	LMH
21,300.00	2006	0004	1036	BOH - HANDICAPPED ACCESSIBILITY PROGRAM	14A	LMH
7,572.42	2006	0007	1038	HOMESHARING - NWCS	05	LMC
12,545.20	2006	0015	1046	RETENTION SPECIALIST - REBUILDING LIVES	05	LMC
22,791.73	2006	0016	1047	MICROENTERPRISE LOAN FUND - ECDI	18C	LMCMC
37,711.00	2006	0020	1051	WATER QUALITY PARTNERSHIPS - SEWER TAPS	14A	LMH
37,711.00	2006	0020	1051	WATER QUALITY PARTNERSHIPS - SEWER TAPS	14A	LMH
82,225.00	2006	0020	1051	WATER QUALITY PARTNERSHIPS - SEWER TAPS	14A	LMH
12,500.00	2006	0028	1080	FORECLOSURE PREVENTION CAMPAIGN	05J	LMC
-----						
TOTAL:	1,243,793.53					

**(Line 16 above (unexpended funds) \$2,800,249.37,  
will become line # 1 in 2007 CAPER**

**\$2,800,249.37, input when you print out the PR26 report.)**

**(Where necessary, if program income is different than what is projected, put in an adjustment line #7; if an adjustment is done must put an explanation in narrative (under program income) and as an asterisk at the end of PR26.)**

**MUST FILL OUT ENTIRE FORM/BOTTOM OF FORM IS FILLED OUT WITH HOME CASH LOG**

**HOME Match Report HUD-40107-A**

<b>Part 1 Participant Identification</b>		<b>Match Contributions for Federal Fiscal Year(yyyy)                      2006</b>	
<b>1. Participant No. (assigned by)</b>  399049/00001	<b>2. Name of the Participating Jurisdiction</b> Franklin County		<b>3. Name of Contact (person completing this report)</b> Shawn Fields
<b>5. Street Address of the Participating Jurisdiction</b>  280 E. Broad Street, Suite 202			<b>4. Contact's Phone Number (including area code)</b> 614 462 5621
<b>6. City</b> Columbus	<b>7. State</b> Ohio	<b>8. Zip Code</b> 43215	

**Part II Fiscal Year Summary**

<b>1. Excess match from prior Federal fiscal year</b>	<b>\$965,914.35</b>	
<b>2. Match contributed during current Federal fiscal year (see Part II.)</b>	<b>\$169,000.00</b>	
<b>3. Total match available for current Federal fiscal year (line 1 + line 2)</b>		<b>\$ 1,134,914.35</b>
<b>4. Match liability for current Federal fiscal year</b>		<b>\$ 163,303.82</b>
<b>5. Excess match carried over to next Federal fiscal year (line 3 minus line 4)</b>		<b>\$971,610.53</b>

**Part III Match Contribution for the Federal Fiscal year**

<b>1. Project no. or Other ID</b>	<b>2. Date of Contribution</b>	<b>3. Cash (non-Federal sources)</b>	<b>4. Foregone Taxes, Fees, Charges</b>	<b>5. Appraised Land/Real property</b>	<b>6. Required infrastructure</b>	<b>7. Site Preparation, Construction Materials, Donated labor</b>	<b>8. Bond Financing</b>	<b>9. Total Match</b>
14-1064	10/16/06	1,004.30						1,004.30
14-1065	10/16/06	1,011.00						1,011.00
14-1066	10/16/06	896.25						896.25
14-995	10/16/06	1,500.00						1,500.00
14-995	10/16/06	1,500.00						1,500.00
14-995	10/16/06	917.50						917.50
14-995	10/16/06	882.50						882.50
14-1089	10/16/06	1,456.25						1,456.25
14-1088	10/16/06	1,253.25						1,253.25
14-1092	10/16/06	878.75						878.75
14-1091	10/16/06	1,055.00						1,055.00
14-1090	10/16/06	1,211.75						1,211.75
15-1058	10/16/06	7,526.63						7,526.63
15-1067	10/16/06	6,499.88						6,499.88
15-1032	10/16/06	7,751.88						7,751.88
15-1068	10/16/06	7,803.13						7,803.13
15-1069	10/16/06	7,368.13						7,368.13

15-1070	10/16/06	7,859.13					7,859.13
15-1031	10/16/06	7,814.88					7,814.88
15-1071	10/16/06	9,108.13					9,108.13
15-1072	10/16/06	7,794.38					7,794.38
15-1073	10/16/06	7,268.13					7,268.13
15-1074	10/16/06	7,573.13					7,573.13
15-1075	10/16/06	7,621.88					7,621.88
15-1076	10/16/06	7,189.63					7,189.63
15-1062	10/16/06	7,432.13					7,432.13
15-1077	10/16/06	7,490.75					7,490.75
15-1086	10/16/06	1,075.00					1,075.00
15-1087	10/16/06	1,075.00					1,075.00
15-1083	10/16/06	1,075.00					1,075.00
15-1084	10/16/06	1,075.00					1,075.00
15-1085	10/16/06	7,278.00					7,278.00
15-1029	10/16/06	6,076.07					6,076.07
15-1063	10/16/06	5,971.88					5,971.88
15-1094	10/16/06	500.00					500.00
15-1093	10/16/06	500.00					500.00
25-1056	10/16/06	8,753.91					8753.91
30-901	10/16/06	350.67					350.67

## **CITIZENS' COMMENTS ON THE 2006 CAPER**

The County conducted two public hearings during the development of its 2006 CAPER on June 7<sup>th</sup> and June 19<sup>th</sup>, 2007. The County accepted public comments on the document through June 22<sup>nd</sup>, 2007. This summary represents issues, concerns and comments provided either orally or in writing.

### **Youth Services:**

- The County has failed to properly fund youth programs.

### **County Services:**

- Citizens should have a bigger voice in what the County chooses to fund.
- County services need to reflect the changes in our population and what are the County's greatest needs.

### **Education:**

- The County needs to take a more active role in improving its schools

### **Poverty:**

- The County needs to better fund social service efforts to protect the poor, already suffering from cuts to social service programs.

### **Neighborhoods:**

- Federal dollars should go to the neighborhoods with the greatest need
- The County needs to distribute funds equally across the entire County